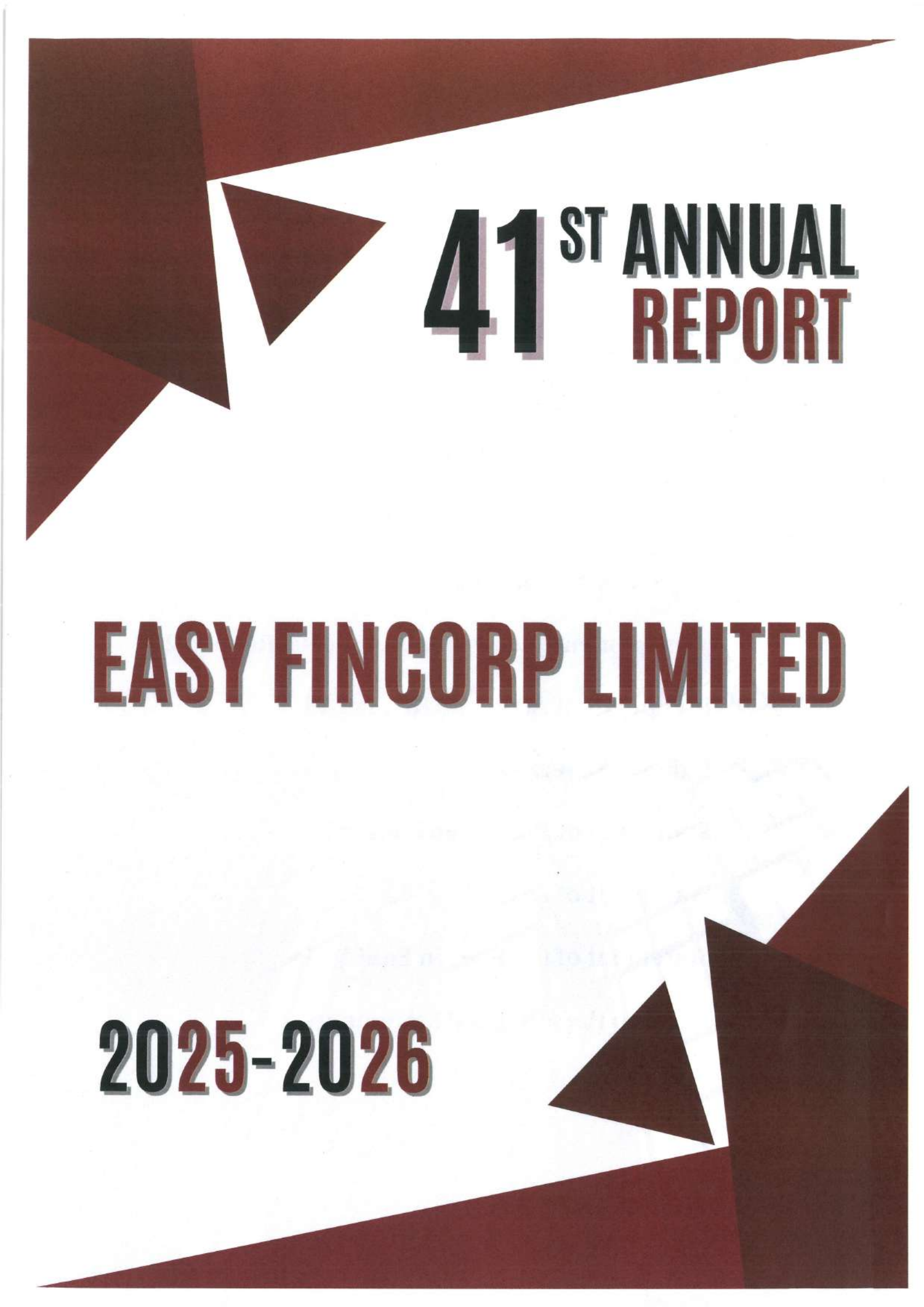




41ST ANNUAL REPORT

EASY FINCORP LIMITED

2025-2026

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CORPORATE OVERVIEW

CORPORATE IDENTIFICATION NUMBER (CIN):

L65920WB1984PLC262226

COMPANY'S SCRIP CODE AT BSE PORTAL:

511074

BOARD OF DIRECTORS:

-  MR. ATUL LAKHOTIA (NON-EXECUTIVE DIRECTOR)
-  MR. RAJ KARAN DAGA (NON-EXECUTIVE DIRECTOR)
-  MR. RAJENDRA DEY (NON-EXECUTIVE DIRECTOR)
-  MS. BHAWNA AGARWAL (NON-EXECUTIVE DIRECTOR)
-  MR. RAMA CHANDRA KURUP (INDEPENDENT DIRECTOR)
-  MR. TARUN GOYAL (INDEPENDENT DIRECTOR)

KEY MANAGERIAL PERSONNEL:

-  MR. ASISH KUMAR CHAUDHURI (CHIEF EXECUTIVE OFFICER)
-  MR. SANDEEP KUMAR JHUNJHUNWALA (CHIEF FINANCIAL OFFICER)
-  MS. HEENA DUGAR (COMPANY SECRETARY & COMPLIANCE OFFICER)

REGISTERED OFFICE:

DUNCAN HOUSE, 31- NETAJI SUBHAS ROAD,
KOLKATA- 700001, WEST BENGAL
PH. NO.: (033) 2230 8515; E-MAIL ID.: RPSG.SECRETARIAL@RPSG.IN
WEBSITE: WWW.EASYFINCORP.COM

STATUTORY AUDITORS:

M/S. RAY & RAY, CHARTERED ACCOUNTANTS

SECRETARIAL AUDITORS:

M/S. K. ARUN & CO., COMPANY SECRETARIES

INTERNAL AUDITORS:

M/S. TARMASER & CO., CHARTERED ACCOUNTANTS

REGISTRAR & SHARE TRANSFER AGENT:

M/S. BIGSHARE SERVICES PVT. LTD.
OFFICE NO S6-2, 6TH FLOOR, PINNACLE BUSINESS PARK,
MAHAKALI CAVES ROAD, MUMBAI-400093, MAHARASHTRA
PH. NO.: 022-6263 8200; E-MAIL ID.: INVESTOR@BIGSHAREONLINE.COM
WEBSITE: WWW.BIGSHAREONLINE.COM

BANKER:

ICICI BANK LIMITED

NOTICE

NOTICE IS HEREBY GIVEN THAT THE 41ST ANNUAL GENERAL MEETING ('AGM') OF THE MEMBERS OF EASY FINCORP LIMITED ('THE COMPANY') WILL BE HELD AT THE REGISTERED OFFICE OF THE COMPANY AT DUNCAN HOUSE, 31, NETAJI SUBHAS ROAD, KOLKATA-700001, WEST BENGAL, INDIA, ON WEDNESDAY, THE 2ND SEPTEMBER, 2026, AT 10:00 A.M. THROUGH PHYSICAL MODE TO TRANSACT THE FOLLOWING BUSINESSES:

ORDINARY BUSINESS

- 1) To receive, consider and adopt the Audited Financial Statements of the Company for the Financial Year ended 31st March, 2026 together with the Board's Report and Auditor's Report thereon.**

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT, the Audited Financial Statements of the Company for the financial year ended 31st March, 2026, together with all the notes annexed thereto and the Board's report and Auditor's report thereon, as circulated to the Members, be and are hereby considered and adopted."

- 2) To appoint a Director in place of Mr. Raj Karan Daga (DIN: 10747430), who retires by rotation and, being eligible, offers himself for reappointment.**

In accordance with the applicable provisions of the Companies Act, 2013, Mr. Raj Karan Daga, Non-Executive, Non-Independent Director, whose office of Directorship is liable to retire at the ensuing AGM, being eligible, seeks reappointment as a Non-Executive Non-Independent Director. Based on the performance evaluation and the recommendation of the Nomination and Remuneration Committee of the Company, the Board recommends his reappointment as a Non-Executive Non-Independent Director.

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT, pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013, read with Rules framed thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), Mr. Raj Karan Daga (DIN: 10747430), Non-Executive Non-Independent Director who retires by rotation at this AGM and being eligible for reappointment, be and is hereby re-appointed as a Non-Executive Non-Independent Director of the Company liable to retire by rotation".

Date: 5th August, 2026

Place: Kolkata

Registered Office:

**Duncan House, 31, Netaji Subhas Road,
Kolkata-700001, West Bengal, India**

**By Order of the Board of Directors
For Easy Fincorp Limited**

Sd/-

Heena Dugar

**Company Secretary & Compliance Officer
Membership No.: ACS 61630**

NOTES:

- 1) A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and, on a poll, to vote instead of himself/herself. A proxy need not be a member of the Company. To be effective, the proxy form, duly completed and signed, must be deposited at the registered office of the Company not less than forty-eight hours before the commencement of the meeting. The proxy form and the attendance slip, in the prescribed format, are enclosed with the annual report.

A person can act as a proxy on behalf of Members not exceeding fifty in number and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as a proxy, and such person shall not act as a proxy for any other person or shareholder.

- 2) Members holding shares in the dematerialized form are requested to intimate all changes pertaining to their Bank details, National Electronic Clearing Service (NECS), Electronic Clearing Services (ECS) mandates, nominations, a power of attorney, change of address, change of name, e-mail address, contact numbers, etc., to their Depository Participant (DP). Changes intimated to the DP will then be automatically reflected in the Company's records, which will help the Company and the Company's Registrar and Share Transfer Agent, Bigshare Services Pvt. Ltd., to provide more efficient and better services. In case the mailing address mentioned on the Attendance Slip does not include the PINCODE, Members are requested to kindly provide the PINCODE immediately.

- 3) In terms of sections 101 and 136 of the Companies Act, 2013 (the 'Act') read with the rules made thereunder, Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the 'Listing Regulations'), the listed companies may send the Notice of AGM along with the annual report only through electronic mode to those members whose e-mail addresses are registered with the Company/Depositories.

Accordingly, this notice of the 41st AGM is being sent to the Members whose e-mail addresses are registered with the Company/Depositories. Members may note that the Notice of the 41st AGM and Annual Report for FY 2025-26 will also be available on the Company's website at <https://www.easyfincorp.com/investors.html>, the website of the stock exchanges viz., BSE Ltd. ('BSE') at <https://www.bseindia.com/> and is also available on the website of Bigshare Services Pvt. Ltd. (agency for providing the Remote e-Voting facility), i.e. <https://www.bigshareonline.com/>. In this notice, the term "member(s)" or "shareholder(s)" is used interchangeably.

- 4) Members who have not registered their email addresses with the Company will be sent a physical letter to their registered postal address, containing a weblink to access the Notice of the 41st Annual General Meeting and the Annual Report of Easy Fincorp Limited for the financial year 2025-26 as per Regulation 36(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as "SEBI Listing Regulations"). Such Members are requested to register or update their email addresses at the earliest to ensure the timely receipt of all future communications in electronic form. For Demat holders, email addresses should be updated with the respective Depository Participant.

Further, Members may also request physical copies of the AGM Notice or Annual Report, which will be provided free of cost by the Company upon receipt of such request.

- 5) Members, Proxies and Authorised Representatives are requested to bring their attendance slips enclosed herewith, duly completed and signed, mentioning therein the details of their D.P. ID and Client ID/Folio No. to the venue of the AGM. Duplicate attendance slips or copies of the Report and Accounts will not be made available at the venue of the AGM.

- 6) The route map showing directions to reach the venue of the 41st AGM is annexed to this notice.
- 7) As per the provisions of Section 72 of the Act, the facility for making nominations is available for the Members in respect of shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. Members are requested to submit the said details to their DP in case the shares are held by them in electronic form.
- 8) As there is no Special Business proposed to be transacted at the 41st AGM, an Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 is not required to be annexed to this Notice.
- 9) Corporate Members intending to send their authorised representatives to attend and vote at the AGM pursuant to Section 113 of the Companies Act, 2013 are requested to send to the Company a certified copy of the relevant Board Resolution/authorisation authorising their representative to attend and vote on their behalf at the AGM.
- 10) Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI Listing Regulations, the Company is providing the facility of remote e-Voting to its Members in respect of the businesses to be transacted at the 41st AGM. For this purpose, the Company has appointed Bigshare Services Pvt. Ltd. to facilitate voting through electronic means as the authorized agency.

The facility of casting votes by a member using a remote e-voting system will be provided by Bigshare Services Pvt. Ltd. A member who has cast his/her vote before the date of the meeting may also attend the meeting, but shall not be entitled to vote at the meeting. It is hereby clarified that members attending the meeting who have not cast their vote by remote e-voting shall be able to exercise the right to vote at the meeting through ballot papers. The instructions for e-voting are given under Point No. 13.

- 11) Details as required in sub-regulation (3) of Regulation 36 of the SEBI Listing Regulations and the Secretarial Standard on General Meetings (SS-2) of the Institute of Company Secretaries of India (ICSI) in respect of the Director seeking reappointment at the AGM are enclosed in this Annual Report (See page 15).
- 12) The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Companies Act, 2013, and the Register of Contracts or Arrangements in which Directors are interested, maintained under Section 189 of the Act, will be available for inspection by the Members at the AGM.
- 13) **The instructions for shareholders for remote e-voting are as under:**
 - i. The remote **e-voting period begins on Sunday, 30th August 2026 at 09:00 A.M. and ends on Tuesday, 1st September 2026 at 05:00 P.M.** The remote e-voting module shall be disabled by Bigshare Services Pvt. Ltd. for voting thereafter. The Members, whose names appear in the Register of Members/Beneficial Owners as on the **cut-off date, i.e., Wednesday, 26th August 2026**, may cast their vote electronically.
 - ii. In case a person becomes a member of the Company after dispatch of the AGM Notice, and is a member as on the cut-off date for e-voting, i.e., **Wednesday, 26th August 2026**, such member may obtain the user ID and password from Bigshare Services Pvt. Ltd. by sending request on **ivote@bigshareonline.com** from the registered e-mail ID or call at 022-62638338. In case the e-mail ID is not registered, such members are requested to register/update the same with the respective depository participants.

- iii. Shareholders who have already voted prior to the meeting date will not be entitled to vote at the meeting venue.

Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09-12-2020**, under Regulation 44 of SEBI Listing Regulations, listed entities are required to provide a remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the Demat account holders, by way of a single login credential, through their Demat accounts/websites of Depositories/Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby not only facilitating seamless authentication but also enhancing the ease and convenience of participating in the e-voting process.

- iv. In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020**, on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in Demat mode are allowed to vote through their Demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile numbers and email IDs in their Demat accounts in order to access the e-voting facility.
- v. Pursuant to the above-said SEBI Circular, the Login method for e-voting **for Individual shareholders holding securities in Demat mode** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	1) Users who have opted for the CDSL Easi / Easiest facility can log in through their existing user ID and password. An option will be made available to reach the e-voting page without any further authentication. The URL for users to log in to Easi/Easiest is https://web.cdslindia.com/myeasitoken/home/login, or visit the CDSL website https://www.cdslindia.com/ and click on the login icon & New System Myeasi Tab and then use your existing my easi username & password. 2) After successful login, the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by the Company. On clicking the evoting option, the user will be able to see the e-voting page of BIGSHARE, the e-voting service provider, and you will be redirected to the i-Vote website for casting your vote during the remote e-voting period. Additionally, there are also links provided to access the system of all e-voting Service Providers i.e. BIGSHARE, so that the user can visit the e-voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasitoken/Home/EasiestRegistration

	4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a link https://evoting.cdslindia.com/Evoting/EvotingLogin the system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress, and also able to directly access the system of all e-Voting Service Providers. Click on BIGSHARE and you will be re-directed to i-Vote website for casting your vote during the remote e-voting period.
Individual Shareholders holding securities in Demat mode with NSDL	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open the web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under the 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see the e-Voting page. Click on the Company name or e-voting service provider name BIGSHARE and you will be redirected to the i-Vote website to cast your vote during the remote e-voting period. 2) If the user is not registered for IDeAS e-Services, the option to register is available at https://eservices.nsdl.com Select "Register Online for IDeAS" "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-voting website of NSDL. Open the web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of the e-voting system is launched, click on the icon "Login" which is available under the 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit Demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to the NSDL Depository site, where you can see the e-Voting page. Click on the Company name or e-voting service provider name BIGSHARE, and you will be redirected to the i-Vote website to cast your vote during the remote e-voting period. 4) For OTP based login, you can click on: https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page with all e-Voting Service Providers. Click on BIGSHARE and you will be re-directed to i-vote (E-voting website) for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Individual Shareholders (holding securities in Demat mode) login through their Depository Participants	You can also login using the login credentials of your Demat account through your Depository Participant registered with NSDL/CDSL for the e-voting facility. After a Successful login, you will be able to see the e-Voting option. Once you click on the e-Voting option, you will be redirected to the NSDL/CDSL Depository site after successful authentication, wherein you can see the e-voting feature. Click on the Company name or e-voting service provider name, and you will be redirected to the e-voting service provider website to cast your vote during the remote e-voting period.
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Important note: Members who are unable to retrieve their User ID/ Password are advised to use the Forget User ID and Forget Password options available at the abovementioned website.

Helpdesk for Individual Shareholders holding securities in Demat mode for any technical issues related to login through Depository, i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact the CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll-free No. 1800 22 55 33.
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact the NSDL helpdesk by sending a request to evoting@nsdl.com or calling at 022- 48867000.

vi. The login method for e-voting for shareholders other than individual shareholders holding shares in Demat mode & physical mode is given below:

- You are requested to launch the URL on the internet browser:
<https://ivote.bigshareonline.com>
- Click on the “**LOGIN**” button under the ‘**INVESTOR LOGIN**’ section to Login on E-Voting Platform.
- Please enter your ‘**USER ID**’ (User ID description is given below) and ‘**PASSWORD**’ which is shared separately on your registered email ID.
 - Shareholders holding shares in the **CDSL Demat account should enter a 16-digit Beneficiary ID** as the user ID.
 - Shareholders holding shares in the **NSDL Demat account should enter 8 Character DP ID followed by the 8-digit Client ID** as user ID.
 - Shareholders holding shares in **physical form should enter Event No + Folio Number** registered with the Company as user ID.

Note If you have not received any user ID or password please email from your registered email ID or contact the i-vote helpdesk team. (Email ID and contact number are mentioned in the helpdesk section).

- Click on **I AM NOT A ROBOT (CAPTCHA)** option and login.

NOTE: If Shareholders are holding shares in Demat form and have registered on to the e-Voting system of <https://ivote.bigshareonline.com> and/or voted on an earlier event of any company then they can use their existing user ID and password to login.

- If you have forgotten the password: Click on '**LOGIN**' under the '**INVESTOR LOGIN**' tab and then Click on '**Forgot your password?**'
- Enter "**User ID**" and "**Registered email ID**" Click on the **I AM NOT A ROBOT (CAPTCHA)** option and click on '**Reset**'.
(In case a shareholder is having valid email address, Password will be sent to his / her registered e-mail address).

vii. Voting method for shareholders on i-Vote E-voting portal:

- After successful login, **Bigshare E-voting system** page will appear.
- Click on "**VIEW EVENT DETAILS (CURRENT)**" under '**EVENTS**' option on investor portal.
- Select event for which you desire to vote under the dropdown option.
- Click on "**VOTE NOW**" option which is appearing on the right hand side top corner of the page.
- Cast your vote by selecting an appropriate option "**IN FAVOUR**", "**NOT IN FAVOUR**" or "**ABSTAIN**" and click on "**SUBMIT VOTE**". A confirmation box will be displayed. Click "**OK**" to confirm, else "**CANCEL**" to modify. Once you confirm, you will not be allowed to modify your vote.
- Once you confirm the vote you will receive a confirmation message on the display screen and also you will receive an email on your registered email id. During the voting period, members can login any number of times till they have voted on the resolution(s). Once a vote on a resolution is casted, it cannot be changed subsequently.
- Shareholders can "**CHANGE PASSWORD**" or "**VIEW/UPDATE PROFILE**" under the "**PROFILE**" option on the investor portal.

viii. Custodian registration process for i-Vote E-Voting Website:

- You are requested to launch the URL on the internet browser:
<https://ivote.bigshareonline.com>
- Click on "**REGISTER**" under "**CUSTODIAN LOGIN**", to register yourself on the Bigshare i-Vote e-Voting Platform.
- Enter all required details and submit.
- After Successful registration, a message will be displayed with "**User ID and password will be sent via email on your registered email ID**".

NOTE: If Custodians have registered onto the e-Voting system of **<https://ivote.bigshareonline.com>** and/or voted on an earlier event of any company then they can use their existing user ID and password to login.

- If you have forgotten the password: Click on '**LOGIN**' under the '**CUSTODIAN LOGIN**' tab and further Click on '**Forgot your password?**'
- Enter "**User ID**" and "**Registered email ID**" Click on the **I AM NOT A ROBOT (CAPTCHA)** option and click on '**RESET**'.

(In case a custodian has a valid email address, a Password will be sent to his / her registered e-mail address).

ix. Voting method for Custodian on i-Vote E-voting portal:

- After successful login, the **Bigshare E-voting system** page will appear.

x. Investor Mapping:

- First, you need to map the investor with your user ID under the “**DOCUMENTS**” option on the custodian portal.
 - Click on the “**DOCUMENT TYPE**” dropdown option and select the document type power of attorney (POA).
 - Click on Upload document “**CHOOSE FILE**”, and upload the power of attorney (POA) or board resolution for the respective investor and click on “**UPLOAD**”.
- Note:** The power of attorney (POA) or board resolution has to be named as the “**InvestorID.pdf**” (Mention Demat account number as Investor ID.)
- Your investor is now mapped, and you can check the file status on display.

xi. Investor Vote File Upload:

- To cast your vote, select the “**VOTE FILE UPLOAD**” option from the left-hand side menu on the custodian portal.
- Select the Event under the dropdown option.
- Download the sample voting file and enter relevant details as required, and upload the same file under the upload document option by clicking on “**UPLOAD**”. A confirmation message will be displayed on the screen, and you can also check the file status on display (Once a vote on a resolution is cast, it cannot be changed subsequently).
- Custodian can “**CHANGE PASSWORD**” or “**VIEW/UPDATE PROFILE**” under the “**PROFILE**” option on the custodian portal.

xii. Helpdesk for queries regarding e-voting:

Login type	Helpdesk details
Shareholders other than individual shareholders hold shares in Demat mode & Physical mode.	In case shareholders/investors have any queries regarding E-voting, you may refer to the Frequently Asked Questions (‘FAQs’) and i-Vote e-Voting module available at https://ivote.bigshareonline.com , under the download section, or you can email us at ivote@bigshareonline.com or call us at 022-62638338

14) Other Instructions:

- i. Pursuant to the provisions of Section 108 of the Act, read with rules thereunder, **M/s. Altab Kazi & Associates, Practicing Company Secretaries, Kolkata (FRN: S2024WB999500)** has been appointed by the Board of Directors of the Company as the Scrutinizer to scrutinize the Remote e-voting process and voting conducted during the Meeting in a fair and transparent manner.
- ii. The Scrutinizer shall, immediately after the conclusion of voting at the AGM, first count the votes cast at the meeting, thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses, not in the employment of the Company and make a consolidated Scrutinizer’s report of the total votes cast in favour or against, if any, within prescribed timelines and provide the same to the Chairman of the Company or any person so authorised by him, who shall countersign the same and declare the result thereof.

- iii. The Results of the voting will be declared within two (2) working days of the conclusion of the AGM as per Regulation 44(3) of the SEBI Listing Regulations. The declared results along with the Scrutinizer's Report will be available on the website of the Company **www.easyfincorp.com**. Such results will also be displayed on the Notice Board at the Registered Office of the Company as well and shall be forwarded to BSE Limited.
- iv. Members desiring to have any information relating to the accounts of the Company or any other matters are requested to write to the Company at the e-mail ID at **rpsg.secretarial@rpsg.in** or **easyfincorpltd@gmail.com** by **Friday, 21st August, 2026 by 05:00 P.M. (IST)** so that the Company can reply appropriately.

Date: 5th August, 2026

Place: Kolkata

Registered Office:

**Duncan House, 31, Netaji Subhas Road,
Kolkata-700001, West Bengal, India**

**By Order of the Board of Directors
For Easy Fincorp Limited**

Sd/-

Heena Dugar

**Company Secretary & Compliance Officer
Membership No.: ACS 61630**

Form No. MGT-11
Proxy Form

[Pursuant to Section 105(6) of the Companies Act, 2013 and Rule 19(3) of the Companies (Management and Administration) Rules, 2014]

EASY FINCORP LIMITED

CIN: L65920WB1984PLC262226

Regd. Off: Duncan House, 31-Netaji Subhas Road, Kolkata, West Bengal-700001

Name of the Member(s):

Registered address:

E-mail ID:

Folio No./Client ID:

DP ID:

I/We, being the member(s) of Easy Fincorp Limited holdingequity Shares of the Company, hereby appoint:

1. **Name:**

Address:

E-mail ID:

Signature:

or failing
him/her

2. **Name:**

Address:

E-mail ID:

Signature:

or failing
him/her

3. **Name:**

Address:

E-mail ID:

Signature:

As my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 41st Annual General Meeting of the Company to be held on Wednesday, 2nd September, 2026 at Duncan House, 31, Netaji Subhas Road, Kolkata- 700001, West Bengal, India at 10:00 A.M. and at any adjournment thereof in respect of resolutions as are indicated below:

- 1. To receive, consider and adopt the Audited Financial Statements of the Company for the Financial Year ended 31st March, 2026 together with the Board's Report and Auditor's Report thereon.**
- 2. To appoint a Director in place of Mr. Raj Karan Daga (DIN: 10747430), who retires by rotation and, being eligible, offers himself for reappointment.**

Signed this.....day of2026

Signature of the Shareholder _____

Signature of the Proxy Holder(s) _____

Affix Revenue
Stamp of Rs. 1/-

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.

EASY FINCORP LIMITED

CIN: L65920WB1984PLC262226

Regd. Off: Duncan House, 31-Netaji Subhas Road, Kolkata, West Bengal-700001

Tel: 033 2230 8515, Email: rpsg.secretarial@rpsg.in

ATTENDANCE SLIP

41st ANNUAL GENERAL MEETING, WEDNESDAY, 2ND SEPTEMBER, 2026 AT 10:00 A.M.

PLEASE COMPLETE THIS ATTENDANCE SLIP AND HAND IT OVER AT THE VENUE OF MEETING

DP ID & Client ID/ Folio No.	
No. of Shares	
Name and address of the registered members	

I hereby record my presence at the 41st Annual General Meeting of the Company to be held on Wednesday, 2nd September, 2026, at 10:00 A.M. at Duncan House, 31, Netaji Subhas Road, Kolkata-700001, West Bengal, India.

Full name of the Proxy, if attending the Meeting: _____

Signature of the Member / Joint Member / Proxy attending the Meeting: _____

Route Map to the Venue of the 41st Annual General Meeting



Additional Information on Directors recommended for Appointment/Reappointment as required under Regulation 36(3) of SEBI Listing Regulations read with clause 1.2.5 of Secretarial Standard 2 (SS-2) on General Meetings issued by the ICSI:

Name of Director	Mr. Raj Karan Daga
DIN	10747430
Date of Birth	24 th February, 1957
Nationality	Indian
Age	69 Years
Brief Resume and expertise in specific functional area	Mr. Raj Karan Daga is a B.Com. Graduate having experience of more than 30 years in the field of Accounts, Income Tax and general administration matters.
Date of First Appointment	30 th August, 2024
Terms and Conditions of Appointment / Reappointment	Proposed to be re-appointed as a Non-Executive, Non-Independent Director liable to retire by rotation.
Details of remuneration sought to be paid and remuneration last drawn	Nil
Shareholding in the Company, including the beneficial owner	Nil
Relationship with the other Directors, Manager and other Key Managerial Personnel of the Company	Nil
Number of Board Meetings attended during the FY 2025-2026	5 out of 5 meetings were attended during the Financial Year 2025-26.
Directorship held in other Companies (Other than Easy Fincorp Limited)	• Composure Services Private Limited • Devise Properties Private Limited • Esgee Trustees Private Limited • Kutub Properties Private Limited • Stile Investments Limited • Trade Apartments Limited
Listed entities from which the director has resigned in the past three years	Nil
Memberships/Chairmanships of Committees of Boards of other Companies (Other than Easy Fincorp Limited)	Member of the Audit Committee of Devise Properties Private Limited.

DIRECTORS' REPORT

Dear Members,

Your Board of Directors ("Board") is pleased to present the **41st Annual Report of Easy Fincorp Limited** ("the Company"), together with the Audited Financial Statements and the Reports of the Statutory Auditors thereon, for the **financial year ended 31st March, 2026**.

❖ Financial results:

(₹ in Lakhs)

Particulars	Year ended 31 st March 2026	Year ended 31 st March 2025
Revenue from Operations	-	-
Other Income	9.56	9.66
Total Income	9.56	9.66
Less: Employee Benefit Expense	6.51	4.73
Less: Finance Costs	15.69	14.55
Less: Other expenses	8.98	8.07
Profit/ (Loss) before Tax Expense (PBT)	(21.62)	(17.69)
Less: Net Tax Expense (Current & Deferred)	(3.95)	(6.93)
Profit / (Loss) of the year (PAT)	(17.67)	(10.76)
Total Other Comprehensive Income for the year (net of tax)	(238.73)	766.22
Total Comprehensive Income/(Loss) for the year	(256.40)	755.46
Earnings per equity share of Rs. 10/- each, Basic and Diluted	(7.21)	(4.39)

❖ State of Company's affairs & overview:

The equity shares of the Company are listed on BSE Limited. The Company recorded a total income of Rs. 9.56 lakhs as compared to Rs. 9.66 lakhs in the previous year and registered a Loss after tax of Rs. 17.67 lakhs as compared to a Loss after tax of Rs. 10.76 lakhs in the previous year. The Company has not earned any operating revenues during the period under review. There was no change in the nature of business during the year.

❖ Disclosure of accounting treatment

The financial statements for the year ended 31st March, 2026 of the Company have been prepared in accordance with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Companies Act, 2013, read with the relevant rules issued thereunder. The Company has not followed any accounting treatment different from that prescribed under the applicable Indian Accounting Standards during the financial year 2025-26.

❖ Material changes and commitments affecting financial position:

No material changes and commitments are affecting the financial position of the Company that have occurred between the close of the financial year ended 31st March, 2026 and the date of this Board's Report except as referred to in note no. 23 of the Financial Statement.

❖ Reserves:

In view of the loss incurred during the year, no amount has been transferred to the General Reserve.

❖ **Dividend:**

In view of the losses incurred during the year, the Board has not recommended any dividend on Equity Shares.

❖ **Share capital:**

During the year, there was no change in the Company's issued, subscribed, and paid-up capital.

❖ **Details of Holding Company, Subsidiary, Associates & Joint Ventures:**

Rainbow Investments Limited continues to be the holding Company of your Company. The Company had no Subsidiaries, Associates or Joint Ventures during the year.

❖ **Annual return:**

In accordance with the provisions of Section 92(3) read with Section 134(3) (a) of the Act, the Annual Return of the Company is hosted on the website of the Company at <https://easyfincorp.com/investors.html>

❖ **Public deposits:**

During the year under review, the Company has not accepted any deposits within the meaning of Chapter V of the Companies Act, 2013 read with the Companies (Acceptance of Deposits) Rules, 2014. Hence, disclosures regarding details of deposits covered under Chapter V of the Act are not required.

❖ **Corporate Social Responsibility:**

As the Company does not meet the criteria mentioned in section 135 of the Companies Act, 2013, the provisions of Corporate Social Responsibility are not applicable.

❖ **Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014:**

The Company has used accounting software for maintaining its books of account for the financial year ended 31st March, 2026, which has a feature of recording an audit trail facility, and the same has operated throughout the financial year for all transactions recorded in the software. Further, during the year, the audit trail feature has not been tampered with, and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

❖ **Particulars of loans, guarantees or investments under section 186 of the Act:**

Particulars of investments covered under Section 186 of the Companies Act, 2013 are provided in Note No. 3 to the Financial Statements forming part of this Annual Report. Further, during the financial year ended 31st March, 2026, the Company has not granted any loans or provided any guarantees or securities under Section 186 of the Companies Act, 2013.

❖ **Changes in Directors and Key Managerial Personnel during the year:**

The Board continues to have an appropriate mix of Non-Executive and Independent Directors with diverse experience, skill sets, expertise and knowledge. During the financial year 2025-26, Ms. Bhawna Agarwal (DIN: 11208255) was appointed as an Additional Non-Executive, Non-Independent Director with effect from 5th August 2025. Her appointment was regularized in the 40th AGM of the Company held on 2nd September, 2025. Ms. Jostna Shrestha (DIN: 07143678) resigned from the Board with effect from 5th August 2025 due to preoccupation and other personal commitments.

In terms of key managerial personnel changes, Mr. Asish Kumar Chaudhuri was re-appointed as Chief Executive Officer with effect from 1st October, 2025 upon completion of his previous term. Similarly, Mr. Sandeep Kumar Jhunjhunwala was re-appointed as Chief Financial Officer with effect from 17th March 2026 upon completion of his previous term. The Board approved their reappointment based on the recommendation of the Nomination and Remuneration Committee. The Company obtained all necessary declarations, disclosures, consents, and undertakings as required under applicable provisions of law and regulatory requirements.

Mr. Raj Karan Daga (DIN: 10747430) retires by rotation and being eligible, offers himself for reappointment at the ensuing 41st AGM of the Company. Brief profile and other details of Mr. Daga seeking reappointment are provided at page no. 15 of this Annual Report.

❖ **Declaration by Independent Directors:**

All Independent Directors have provided declarations that they meet the criteria of independence as laid down u/s 149(6) of the Companies Act, 2013 & Regulation 16(1)(b) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015. They have also complied with the code for independent directors prescribed in Schedule IV of the Companies Act, 2013.

Further, the Independent Directors have confirmed that they have included their names in the data bank of Independent Directors maintained with the Indian Institute of Corporate Affairs in terms of Section 150 of the Act read with Rule 6 of the Companies (Appointment & Qualification of Directors) Rules, 2014. The Board is of the opinion that their continued appointment conforms to the standards of integrity, expertise, and experience and their deliberations and discussions are independent of the Management.

❖ **Details of the attendance of the Board of Directors:**

During FY 2025-26, Five (5) Board Meetings and One (1) General Meeting were held. The details are as follows:

Attendance of the Directors								
Name of Directors	AGM 2nd Sep, 2025	1BM	2BM	3BM	4BM	5BM	Entitled to attend the Board meetings during 25-26	No. of meetings attended
		20th May, 25	5th Aug, 25	3rd Sep, 25	7th Nov, 25	10th Feb, 26		
Rajendra Dey	✓	✓	✓	✓	✓	✓	5	5
Atul Lakhota	✓	✓	✓	✓	✓	✓	5	5
Jostna Shrestha	NA	✓	✓	NA	NA	NA	2	2
Raj Karan Daga	✓	✓	✓	✓	✓	✓	5	5
Tarun Goyal	✓	✓	✓	✓	✓	✓	5	5
R. C. Kurup	L	L	✓	L	L	✓	5	2
Bhawna Agarwal	✓	NA	NA	✓	✓	✓	3	3
✓ = Present, L = Leave of Absence Granted, NA = Not Applicable								

❖ **Details of Audit Committee:** The Audit Committee of the Board of Directors consists of:

- Mr. Atul Lakhota (Non-Executive Non-Independent Director)
- Mr. Rama Chandra Kurup (Independent Director)
- Mr. Tarun Goyal (Independent Director)

During the financial year 2025-26, four (4) meetings of the Audit Committee were held. All recommendations made by the Audit Committee during the year were duly accepted by the Board of Directors. The details of attendance of the members at the said meetings are provided below:

Name of Members	Attendance of the Members				Entitled to attend the meetings during the F.Y.	No. of meetings attended
	1 20 th May 2025	2 5 th Aug, 2025	3 7 th Nov, 2025	4 10 th Feb, 2026		
Atul Lakhotia	✓	✓	✓	✓	4	4
R. C. Kurup	L	✓	L	✓	4	2
Tarun Goyal	✓	✓	✓	✓	4	4

✓ = Present, L = Leave of Absence Granted

The terms of reference of the Committee are in accordance with the provisions of Section 177 of the Companies Act, 2013. The Chief Financial Officer and Chief Executive Officer are the permanent invitees to the Committee meetings, and the Company Secretary acts as Secretary to the Committee. Your Company has a well-structured internal audit system commensurate with its size and operations. During the year, there was no occasion when the Board had not accepted the recommendations of the Audit Committee.

❖ **Details of Nomination and Remuneration Committee:** This Committee of the Board consists of:

- Mr. Atul Lakhotia (Non-Executive Non-Independent Director)
- Mr. Rama Chandra Kurup (Independent Director)
- Mr. Tarun Goyal (Independent Director)

During 2025-2026, four (4) Nomination and Remuneration Committee meetings were held. The attendance of the members is given below:

Name of Members	Attendance of the Members				Entitled to attend the meetings during the F.Y.	No. of meetings attended
	1 20 th May 2025	2 5 th Aug, 2025	3 3 rd Sep, 2025	4 10 th Feb, 2026		
Atul Lakhotia	✓	✓	✓	✓	4	4
R. C. Kurup	L	✓	L	✓	4	2
Tarun Goyal	✓	✓	✓	✓	4	4

✓ = Present, L = Leave of Absence Granted

The Company has in place a Nomination and Remuneration Policy containing criteria for determining qualifications, positive attributes and independence of Directors and other matters as required under the Companies Act, 2013 and applicable provisions of the SEBI Listing Regulations. The Policy is available on the Company's website at <http://www.easyfincorp.com/board-policies.html>

The salient features of the Policy include criteria for determining qualifications, positive attributes and independence of Directors, criteria relating to remuneration of Directors, KMP and other employees, and the process for appointment and evaluation. There was no change in the Policy during the year under review.

❖ **Annual Performance Evaluation:**

The Board has adopted an evaluation framework on the recommendation of the Nomination & Remuneration Committee (NRC) for evaluating its own performance as well as that of its Committees and Individual Directors. Accordingly, Performance Evaluation Templates were circulated to all the Directors covering the areas relevant to their functioning and evaluation of the performance of each Director/Committee or Board as a whole. The Independent Directors carried out annual performance evaluations of the other Non-Executive Directors. The performance of each Committee was evaluated by

the Board, and based on the report on evaluation received from respective Committees, a summarized report was shared with the Board for its review and feedback was given to each Director.

❖ **Prevention of Insider Trading:**

The Company has adopted a Code of Conduct for Prevention of Insider Trading as amended from time to time with a view to regulate trading in securities by the Directors and designated employees of the Company. The Code requires pre-clearance for dealing in the Company's shares and prohibits the purchase or sale of Company shares by the Directors and the designated employees while in possession of unpublished price sensitive information in relation to the Company and during the period when the Trading Window is closed. The Board is responsible for implementation of the Code. All Board Directors and the designated employees have confirmed compliance with the Code. Details of Designated persons with their PAN were also uploaded with NSDL for the purpose of freezing of trades during the trading window closure period. The Code of Conduct for Prevention of Insider Trading is also available at <http://www.easyfincorp.com/board-policies.html>.

❖ **Details of One-Time Settlement while availing a Loan from Banks and Financial Institutions:**

There was no one-time settlement of loans from Banks or Financial Institutions during the year.

❖ **Directors' Responsibility Statement:**

Pursuant to Section 134(5) of the Companies Act, 2013, our Directors, to the best of their knowledge and ability, confirm that:

- i. in the preparation of the Annual Accounts, the applicable accounting standards had been followed, and there are no material departures;
- ii. they have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit and loss of the Company for that period;
- iii. they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv. they have prepared the Annual Accounts on a 'Going Concern' basis;
- v. they have laid down internal financial controls in the Company that are adequate and were operating effectively; and
- vi. they have devised proper systems to ensure compliance with the provisions of all applicable laws, and these are adequate and are operating effectively.

❖ **Particulars of contracts or arrangements with related parties:**

All related party transactions entered into during the year were in the ordinary course of business and on an arm's length basis. Accordingly, no transaction required approval of the Board/shareholders under Section 188(1) of the Companies Act, 2013, as applicable. Accordingly, there were no contracts or arrangements required to be disclosed in Form AOC-2 pursuant to Section 134(3)(h) read with Rule 8(2) of the Companies (Accounts) Rules, 2014. Further, there are no materially significant Related Party Transactions during the year under review made by the Company with its Promoters, Directors, Key Managerial Personnel or other designated persons, which may have a potential conflict with the interest of the Company at large. Related Party Transactions, if any, are placed before the Audit Committee for its prior approval.

❖ **Internal Control Systems and their Adequacy**

The Company has adequate Internal Financial Controls commensurate with the size and nature of its operations. The Internal Audit function is carried out by an independent firm of Chartered Accountants under the oversight of the Audit Committee, which reviews the audit findings and monitors necessary corrective actions. The Statutory Auditors have reported that the Company's Internal Financial Controls over Financial Reporting were adequate and operating effectively in all material respects.

❖ **Particulars of employees:**

Particulars of employees as per Rule 5(1) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given as **Annexure: I** to this Report. There were no employees of the Company drawing remuneration in excess of the limits prescribed under Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014. Remuneration to Key Managerial Personnel was given in accordance with the nomination and remuneration policy of the Company.

❖ **Conservation of energy, technology absorption and foreign exchange earnings and outgo:**

Conservation of Energy: Considering the nature of activities undertaken by the Company, the provisions relating to conservation of energy are not materially applicable. No capital investment was made on energy conservation equipment during the year.

Technology Absorption: Considering the nature of the Company's activities, the particulars relating to technology absorption, import of technology and expenditure on research and development are not applicable to the Company.

Foreign Exchange Earnings and Outgo: Foreign Exchange Earnings: Nil; Foreign Exchange Outgo: Nil.

❖ **Vigil Mechanism policy/ Whistleblower policy:**

In compliance with the provisions of Section 177(9) of the Companies Act, 2013, the Company has framed a vigil mechanism policy and system of vigil mechanism to deal with instances of fraud and mismanagement, if any, and concerns about violation of the Company's policies. The Policy is available on the website at <http://www.easyfincorp.com/board-policies.html>

❖ **Risk Management:**

The Company has an appropriate risk management framework commensurate with the size and nature of its operations. The Board periodically reviews key risks relating to operations, investments and regulatory compliance and takes appropriate measures to mitigate them. In the opinion of the Board, there are no risks that may threaten the existence of the Company.

❖ **Disclosure under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:**

The Company has zero tolerance towards sexual harassment at its workplace and has adopted a Policy for Prevention of Sexual Harassment in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013 ("POSH Act") to provide a safe, secure and enabling environment, free from sexual harassment. The details of complaints received, disposed of, and pending during the year are as under:

Complaints Received	Complaints Disposed-Off	Pending for more than 90 days
Nil	Nil	Nil

❖ **Maternity benefit provided by the Company under the Maternity Benefit Act, 1961:**

The Company confirms its compliance with the provisions of the Maternity Benefit Act, 1961. While no maternity cases were reported during the financial year 2025-26, the Company remains committed to extending all requisite benefits under the Act, including paid maternity leave, continued salary and service, and nursing breaks to all eligible women employees as and when applicable.

❖ **Compliance with NFRA Circular dated 07th January 2026**

Pursuant to and in compliance with the requirements stipulated under the circular issued by the National Financial Reporting Authority (NFRA) dated 07th January 2026, the Board of Directors has approved and adopted a structured and documented Policy on Two-Way Communication between the Statutory Auditor and Those Charged with Governance (TCWG).

The Audit Committee has been entrusted with the responsibility of overseeing the implementation of the Policy, monitoring adherence thereto, and conducting periodic reviews to assess its effectiveness and ensure continued compliance with the applicable regulatory requirements and best governance practices.

❖ **Details of application made or proceeding pending under the Insolvency and Bankruptcy Code, 2016:**

During the financial year under review, no application was made, and no proceeding was pending under the Insolvency and Bankruptcy Code, 2016.

❖ **Data Privacy, Data Protection, and Cyber Security**

The Company is committed to upholding the highest standards of data privacy and protection. The Company has implemented measures for cyber security and data protection to match the evolving regulatory framework, including provisions under the Information Technology Act, 2000, and applicable data protection regulations.

❖ **Details of significant and material orders passed by the regulators, courts and tribunals:**

No significant and material orders were passed by the Regulators, Courts and Tribunals impacting the going concern status and the Company's operations in the future.

❖ **Cost records and cost audit:**

The provisions relating to maintenance of cost records and cost audit under Section 148 of the Companies Act, 2013 read with relevant rules made thereunder are not applicable to the Company.

❖ **Statutory Auditor:**

M/s Ray & Ray Chartered Accountants (Firm Registration No.: 301072E) were appointed as the Statutory Auditors of the Company for the term of five consecutive financial years, i.e., to hold office till the conclusion of the AGM of the Company to be held in the year 2028.

The statutory auditors has expressed an unmodified opinion on the audit of financial statements for the financial year 2025-26, and there is no qualification, reservation or adverse remark given by the Auditor in their report. No instances of fraud have been reported by the Statutory Auditors of the Company under Section 143(12) of the Companies Act, 2013. The Report is enclosed with the financial statements in this Annual Report.

❖ **Secretarial Auditor:**

Pursuant to Section 204 of the Companies Act, 2013 and the applicable rules, the Company has appointed M/s K. Arun & Co., Practicing Company Secretaries, Kolkata, as the Secretarial Auditor for the financial year 2025-26. The Secretarial Audit Report does not contain any qualification, reservation or adverse remark and the Audit Report, forming part of this Annual Report as **ANNEXURE II**, is self-explanatory. No instances of fraud have been reported by the Secretarial Auditors of the Company under Section 143(12) of the Companies Act, 2013.

As per Regulation 15(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the provisions relating to Corporate Governance, including Regulation 24A, which mandates the appointment of a Secretarial Auditor for a continuous term of five years by approval of shareholders, are not applicable to the Company. This is due to the Company's paid-up equity share capital and net worth being below the specified thresholds of ₹10 crore and ₹25 crore, respectively, in each of the last three financial years. However, in compliance with Section 204 of the Companies Act, 2013, the Company has already appointed a Secretarial Auditor for the financial year 2026-27.

❖ **Secretarial Standards:**

During the year under review, the Company has complied with the applicable Secretarial Standards, issued by the Institute of Company Secretaries of India pursuant to Section 118 of the Companies Act, 2013 relating to Meetings of the Board of Directors and General Meetings.

❖ **Corporate Governance Report:**

The Company has paid up equity share capital not exceeding Rs. 10 crore and net worth not exceeding Rs. 25 crores as on the last day of the previous three financial years, hence the provisions of regulation 15 of SEBI (LODR) Regulations, 2015 relating to the compliance with the corporate governance provisions as specified in Regulations 17, 17A, 18, 19, 20, 21, 22, 23, 24, 24A, 25, 26, 26A, 27 and clauses (b) to (i) and (t) of sub-regulation (2) of regulation 46 and para C, D and E of Schedule V do not apply to the Company.

❖ **Compliance with the Code of Conduct:**

The Company has voluntarily adopted a Code of Conduct for Board Members and Senior Management Personnel. All Directors and Senior Management Personnel have affirmed compliance with the Code for the financial year ended 31st March, 2026. The Code is available on the website of the Company at <http://www.easyfincorp.com/board-policies.html>

❖ **Acknowledgements:**

Your Directors wish to place on record their appreciation for the valuable services rendered by the employees of the Company. The Directors would also like to express their appreciation and thanks to the Bankers, Regulatory Authorities, Stock Exchange, Depositories, Registrar and Share Transfer Agent, Auditors and Shareholders for their continued support and cooperation.

Place: Kolkata

Date: 18th May, 2026

On Behalf of the Board of Directors

Easy Fincorp Limited

Sd/-

Rajendra Dey
Director

DIN: 07011234

Sd/-

Atul Lakhotia
Director

DIN: 00442901

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

❖ Industry Structure and Developments

During FY 2025-26, the Indian economy demonstrated resilience despite persistent global uncertainties arising from geopolitical tensions, inflationary pressures, and fluctuating interest rate scenarios. The domestic financial sector continued to witness steady regulatory reforms aimed at enhancing transparency, governance, and investor protection.

The investment environment remained cautious, with volatility in the equity markets impacting the valuation of financial assets. While fixed income instruments continued to provide relatively stable returns, market-linked investments experienced fluctuations in fair value.

❖ Opportunities and Threats:

The Indian financial sector continues to offer long-term opportunities supported by economic growth, increasing financial inclusion and continued regulatory reforms. However, volatility in capital markets, changing interest rate cycles, inflationary pressures and evolving regulatory requirements continue to pose challenges. The Company continues to adopt a cautious investment approach with emphasis on capital preservation, liquidity and compliance with applicable regulatory requirements.

❖ Business Segment Analysis:

During the year under review, the Company continued to carry on investment activities and derived its income primarily from interest on fixed deposits and other investment-related income. The Company operates in a single business segment, namely investment activities, and operates entirely within India. Accordingly, there are no separate reportable geographical segments.

❖ Outlook:

Management will continue to focus on preserving capital, maintaining adequate liquidity and generating sustainable returns while complying with all applicable regulatory requirements.

❖ Risk Management:

The Company has established an appropriate risk management framework commensurate with the size and nature of its business. The Board of Directors periodically reviews the risks associated with the Company's operations, investments, and regulatory compliance and takes appropriate measures to mitigate such risks. In the opinion of the Board, there are no risks that may threaten the existence of the Company.

❖ Internal Control Systems and Their Adequacy:

The Company has an adequate system of Internal Financial Controls commensurate with the size and nature of its operations. The Internal Audit function is carried out by an independent firm of Chartered Accountants, and the scope of internal audit is approved by the Audit Committee. The Internal Auditor regularly evaluates the effectiveness and adequacy of internal controls, accounting systems, operational procedures and statutory compliance.

The Audit Committee reviews the internal audit findings and monitors implementation of corrective actions, wherever required. The Statutory Auditors have expressed an unmodified opinion on the adequacy and operating effectiveness of the Company's Internal Financial Controls over Financial Reporting and have reported that such controls were adequate and operating effectively in all material respects.

❖ **Human Resources / Industrial Relations:**

The Company recognises its employees as an important part of its operations and remains committed to maintaining a professional, inclusive and conducive work environment. During the year under review, there were no material developments in relation to Human Resources. The Company continued to focus on a work environment characterised by professional integrity, meritocracy, mutual respect, continuous learning, and robust regulatory compliance.

❖ **Analytical Ratios:**

The details of significant financial ratios together with explanations for material changes are provided in Note No. 22 to the Financial Statements forming part of the Annual Report.

❖ **Return on Net Worth:**

The Return on Net Worth (Return on Equity) of the Company stood at -72.12% for FY 2025-26 as compared to -43.92% for FY 2024-25, due to continuing loss during the year.

❖ **Demat Suspense Account / Unclaimed Suspense Account:**

The Company does not have any shares lying in the Demat Suspense Account or Unclaimed Suspense Account. Accordingly, the disclosure under Part F of Schedule V of the SEBI Listing Regulations is not applicable to the Company for the financial year ended 31st March, 2026.

Place: Kolkata

Date: 18th May, 2026

On Behalf of the Board of Directors

Easy Fincorp Limited

Sd/-

Rajendra Dey

Director

DIN: 07011234

Sd/-

Atul Lakhotia

Director

DIN: 00442901

Details pertaining to remuneration as required under Section 197(12) of the Companies Act, 2013, read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the financial year.	Not applicable as no remuneration was paid to the Directors during the year.
The percentage increase/decrease in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary, or Manager, if any, in the financial year	The percentage increase/decrease in remuneration of Directors is not applicable, since no remuneration was paid during the year. The percentage increase/decrease in remuneration for KMP is as under: a. There is a 4.47% increase in the salary of Mr. Asish Kumar Chaudhuri, Chief Executive Officer. b. Mr. Sandeep Kumar Jhunjhunwala joined the Company as Chief Financial Officer on 17th March 2025, and Ms. Heena Dugar joined the Company as Company Secretary on 24th October 2024. Hence, the percentage increase/decrease in remuneration is not comparable.
The percentage increase in the median remuneration of employees in the financial year.	Not Applicable, as the Company has only Key Managerial Personnel on its rolls and no other category of employees.
The number of permanent employees on the rolls of the Company.	3
Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year, and its comparison with the percentile increase in the managerial remuneration, and justification thereof, and point out if there are any exceptional circumstances for an increase in the managerial remuneration;	Not applicable as the Company has no employees other than the Key Managerial Personnel.
The key parameters for any variable component of remuneration availed by the directors	Not applicable as no remuneration was paid to the Directors during the year.
Affirmation that the remuneration is as per the remuneration policy of the Company.	It is hereby affirmed that the remuneration paid during the financial year ended 31st March, 2026 was in accordance with the Remuneration Policy of the Company.

FORM NO. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED ON 31st MARCH, 2026
*[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of
the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]*

To,
The Members,
Easy Fincorp Limited
CIN: L65920WB1984PLC262226

We have conducted the **Secretarial Audit** of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Easy Fincorp Limited (hereinafter called "the Company")**. The Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, and authorized representatives during the conduct of **Secretarial Audit**, we hereby report that in our opinion the Company has, during the audit period covering the financial year ended **31st March, 2026** complied with the statutory provisions listed hereunder and also that the Company has proper board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended **31st March, 2026** according to the provisions of:

- I.** The Companies Act, 2013 (the Act) and the rules made thereunder;
- II.** The Securities Contracts (Regulation) Act, 1956 and the rules made thereunder;
- III.** The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- IV.** Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; Not Applicable to the Company during the period under review;
- V.** The following Regulations (as amended from time to time) and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992: -
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
 - c) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - d) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 (up to 15th December, 2025) and the Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 (w.e.f. 16th December, 2025);
 - e) The Securities & Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;

We have also examined the compliance by the Company of the following statutory provisions/standards/regulations:

- a.** The uniform Listing Agreements entered into by the Company, with **BSE Limited**;
- b.** The Secretarial Standards (SS-1 and SS-2) issued by the Institute of Company Secretaries of India.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Non-Executive Directors, Independent Directors and a Woman Director. All requisite compliances were undertaken by the Company in consonance with the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the changes in the composition of the Board made during the year.

Adequate Notice is given to all Directors to schedule the Board/Committee meetings. Information and circulation of the agenda with detailed information thereof, convening of meetings was done in compliance with the applicable laws, rules, regulations and guidelines, etc. A system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

We further report that, there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines, as also represented by the management.

Further, during the period under review:

- i) Mr. Atul Lakhotia (DIN: 00442901), who was liable to retire by rotation, had offered himself for re-appointment. His re-appointment was confirmed at the Annual General Meeting of the Company held on 02nd September, 2025.
- ii) Mr. Rama Chandra Kurup (DIN: 00237817) was re-appointed as a Non-Executive, Independent Director of the Company for the second term of five consecutive years. His re-appointment was confirmed at the Annual General Meeting of the Company held on 02nd September, 2025.
- iii) Ms. Jostna Shrestha (DIN: 07143678) has tendered her resignation from the position of Non-Executive, Non-Independent Director w.e.f. 05th August, 2025.
- iv) Ms. Bhawna Agarwal (DIN: 11208255), who was appointed as an Additional Non-Executive, Non-Independent Director of the Company w.e.f. 05th August, 2025, was regularised as the Non-Executive, Non-Independent Director in the Annual General Meeting of the Company held on 02nd September, 2025.
- v) Mr. Asish Kumar Chaudhuri was re-appointed as CEO w.e.f. 01st October, 2025 for a period of one year.
- vi) Mr. Sandeep Kumar Jhunjunwala was re-appointed as CFO w.e.f. 17th March, 2026 for a further period of one year.

We further report that, during the period under review, as explained and represented by the management, there were no specific events/actions in pursuance of the above-referred laws, rules, regulations, guidelines, standards etc., having a major bearing on the Company's affairs.

UDIN: A062686H000335134
FRN: P1995WB046000
Peer Review No.: 5182/2023
Place: Kolkata
Date: 12th May, 2026

For K. Arun & Co., Company Secretaries
Sd/-
Yashraj Agarwalla
Partner
ACS: 62686, C.P. No.: 23365

Note: This report is to be read with our letter of even date which is annexed as 'Annexure-A' and forms an integral part of this report.

**To,
The Members,
Easy Fincorp Limited,
Duncan House, 4th Floor,
Kolkata- 700001**

Our Secretarial Audit Report for the Financial Year ended 31st March, 2026, of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we have followed provides a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management Representation about the compliance of laws, rules and regulations and happening of events etc. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification procedures on test check basis.
5. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.
6. The Secretarial Audit was conducted based on the verification of the Company's books, papers, minutes books, forms and returns filed, documents and other records furnished by them or obtained from the Company.

UDIN: A062686H000335134
FRN: P1995WB046000
Peer Review No.: 5182/2023
Place: Kolkata
Date: 12th May, 2026

For K. Arun & Co., Company Secretaries
Sd/-
Yashraj Agarwalla
Partner
ACS: 62686, C.P. No.: 23365

Financial Section

INDEPENDENT AUDITOR'S REPORT

To,
The Members of Easy Fincorp Limited

Opinion

We have audited the accompanying financial statements of EASY FINCORP LIMITED ("the Company"), which comprise the Balance Sheet as at 31st March 2026, the Statement of Profit and Loss (Including other comprehensive income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, a summary of the material accounting policies and other explanatory information (hereinafter referred to as "financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, the Loss and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements paragraph of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Financial Statements of the current year. These matters were addressed in the context of our audit of the Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. Hence, we have determined that there are no key audit matters to communicate in our report

Information Other than The Financial Statements and Auditor's Report Thereon

The Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Directors report, including annexures to the Directors report and the Corporate Governance Report but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the information and we do not express any form of assurance or conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statement or our knowledge obtained during the course of our audit or otherwise appears to be materially

misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies making judgments and estimates that are reasonable and prudent and design, implementation and maintenance of adequate internal financial control that were operating effectively for ensuring the accuracy and completeness of the accounting records relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing as applicable matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intend to liquidate the Company or to cease operations or has no realistic alternative but to do so. The board of directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has an adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern if we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate to modify our opinion. Our conclusions are based on the audit evidence obtained up to the data of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation. Materiality is the magnitude of misstatements in the financial statements that individually or in aggregate makes it probable that economic decisions of a reasonably knowledgeable user of the financial statements may be influenced.

We consider quantitative materiality and qualitative factors in planning the scope of our audit work; and to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements for the financial year ended March 31, 2026 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required under section 143 (3) of the Act based on our audit, we report to the extent applicable that;
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c) The Balance Sheet, The Statement of Profit and Loss, the Statement of Cash Flows and the Statement of changes in Equity dealt with by this report are in agreement with the books of account.
 - d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under section 133 of the Act.

- e) On the basis of written representation received from the directors as on 31st March 2026 taken on record by the board of directors, none of the directors is disqualified as on 31st March 2026 from being appointed as a director in terms of section 164(2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
- g) With respect to the other matters to be included in the Auditor's report in accordance with the requirements of section 197(16) of the Act as amended, in our opinion and to the best of our information and according to the explanations given to us, no remuneration has been paid by the Company to its directors during the year.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our knowledge and belief and according to the explanations given to us:
 - (i) The Company has no pending litigation against the Company that impacts on its financial position as at 31st March 2026.
 - (ii) The Company did not have any long-term contracts, including derivative contracts, for which there were any material foreseeable losses.
 - (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended 31st March 2026.
 - (iv) (a) The Management has represented that to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies) including foreign entities ("Intermediaries"), with the understanding that the Intermediary shall, whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(b) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding whether recorded in writing or otherwise that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

Based on such audit procedures performed as considered reasonable and appropriate in the circumstances, nothing has come to our attention that causes us to believe that the management representations under sub-clause (a) and (b) above contain any material misstatement.
- (v) The Company has not declared or paid any dividend during the year ended 31st March 2026.
- (vi) As required to be reported under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014

we report that based on our assessment and examination which included test checks, the accounting software used by the Company has a feature of recording an audit trail (edit log) and the same has operated throughout the year for all transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of the audit trail feature being tampered with. Additionally, we report that the audit trail has been preserved by the Company as per the statutory requirements for record retention.

2. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of Section 143(11) of the Act, we give in "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order.

Place: Kolkata
Date: 18th May, 2026
UDIN: 26056060CYDTDZ6321

For RAY & RAY
Chartered Accountants
Firm Registration No. 301072E
Sd/-
Amitava Chowdhury
Partner
Membership No.: 056060

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2 under 'Report on other Legal and Regulatory Requirements' Section of our report to the members of Easy Fincorp Limited of even date)

- (i)** The Company does not have any fixed assets and intangible assets and therefore reporting under clause 3 (i) (a) to (e) of the Order is not applicable to the Company.
- (ii)**
 - a. The Company's business does not involve any inventory. Accordingly, provision of clause 3 (ii) (a) of the Order is not applicable to the Company.
 - b. The Company has not been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, at any points of time during the year, from banks or financial institutions on the basis of security of current assets and hence reporting under clause 3(ii)(b) of the Order is not applicable.
- (iii)** The Company has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured to companies, firms, limited liability partnerships or any other parties during the current year. Therefore, reporting requirements under clause 3 (iii) (a) to (f) of the Order is not applicable to the Company.
- (iv)** On the basis of examination of books of account and records of the Company and in accordance with the information and explanations given to us, the Company has not made any investments or provided any guarantee or security or granted any secured or unsecured loans or advances in the nature of loans to any entity during the year which required compliance with the provisions of section 185 & 186 of the Companies Act, 2013. Accordingly, reporting under clause 3(iv) of the Order is not applicable to the Company.
- (v)** In our opinion and according to the information and explanations given to us, the Company has not accepted any deposits or there is no amount which has been considered as deemed deposit within the meaning of sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, reporting under Clause 3(v) of the Order is not applicable to the Company.
- (vi)** The Central Government has not prescribed maintenance of cost records under Section 148(1) of the Companies Act, 2013 in respect of the Company's products/business activities. Accordingly, Clause 3(vi) of the Order is not applicable to the Company.
- (vii)**
 - a. According to the records of the Company examined by us, the Company is regular in depositing undisputed statutory dues, including Income Tax, and other statutory dues with the appropriate authorities. There were no outstanding statutory dues in arrears as at the last date of the financial year concerned for a period of more than six months from the date, they became payable. The Company is not registered under the Goods and Services Tax Act, Provident Fund Act and Employees State Insurance Act.
 - b. According to the information and explanations given to us, there were no pending dues of disputed statutory liabilities that were not deposited at the year-end.
- (viii)** According to the records of the Company examined by us, no transactions were surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961), which have not been recorded in the books of account. Accordingly, reporting under Clause 3(viii) of the Order is not applicable to the Company.
- (ix)**
 - a. The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
 - b. The Company has not been declared a willful defaulter by any bank or financial institution or

government, or any government authority.

- c. The Company has not taken any term loan during the year and therefore this clause is not applicable.
- d. On an overall examination of the financial statements of the Company, funds raised on a short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- e. On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
- f. The Company has not raised any loans during the year during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies and hence reporting on clause 3(ix)(f) of the Order is not applicable.

(x)

- a. According to the records examined by us, the Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, reporting under clause 3 (x) (a) is not applicable to the Company.
- b. According to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or fully, partially or optionally convertible debentures during the year. Accordingly, reporting under clause 3 (x) (b) is not applicable to the Company.

(xi)

- a. According to information & explanations provided to us, no fraud by the Company or any fraud on the Company has been noticed or reported during the year.
- b. No report under Section 143(12) of the Act has been filed by us with the Central Government for the period covered by our audit.
- c. According to the information and explanations given to us, no whistle-blower complaints have been received during the year by the Company. Hence, reporting under this sub-clause is not applicable to the Company.

(xii) The Company is not a Nidhi Company. Accordingly, clause 3 (xii) of the Order is not applicable to the Company.

(xiii) In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Sections 177 and 188 of the Act, where applicable for all transactions with related parties and the details of related party transactions have been disclosed in the Financial Statements as required by the applicable Indian Accounting Standards.

(xiv)

- a. In our opinion and according to the records examined by us, the Company has an internal audit system commensurate with the size and nature of its business.
- b. The reports of the Internal Auditor of the Company for the period under audit have been considered by us in the course of our audit in determining the nature, timing & extent of our audit procedures.

(xv) In our opinion, during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors.

(xvi)

- a. The provisions of section 45-IA of the Reserve Bank of India Act, 1934 are not applicable to the Company. Accordingly, the requirement to report on clause (xvi)(a) of the Order is not applicable to the Company.

- b. The Company is neither required to register as a non-banking financial Company nor has it conducted any business of a non-banking financial Company.
 - c. The Company is not a Core Investment Company as defined in the regulations made by the Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi)(c) of the Order is not applicable to the Company.
 - d. According to the information and explanations given to us, the Group has four (4) CICs as part of the Group
- (xvii)** The Company has incurred a cash loss of Rs. 4.80 Lakhs for the current year. There were no cash losses in the previous year.
- (xviii)** There has been no resignation of the Statutory Auditors of the Company during the year and accordingly, reporting under Clause 3(xviii) of the Order is not applicable to the Company.
- (xix)** According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the plans of the Board of Directors and management, we are of the opinion that no material uncertainty exists as on the date of the audit report that Company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- (xx)** On the basis of the books of account of the Company examined by us, we are of the opinion that compliance with provisions of section 135(5) and 135 (6) of the Act read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 of the Act relating to Corporate Social Responsibility (CSR) is not applicable to the Company.
- (xxi)** The Company does not have any subsidiary/associate/joint venture and therefore, provisions of clause 3 (xxi) of the Order are not applicable to the Company.

Place: Kolkata
Date: 18th May, 2026
UDIN: 26056060CYDTDZ6321

For RAY & RAY
Chartered Accountants
Firm Registration No. 301072E
Sd/-
Amitava Chowdhury
Partner
Membership No.: 056060

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

Report on the internal financial controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Easy Fincorp Limited ("the Company") as at and for the year ended 31st March 2026, in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Responsibilities of the Management and those charged with Governance for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company, considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls with reference to Financial Statements

A company's internal financial controls over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with

generally accepted accounting principles and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial control system over financial reporting and such internal financial controls were operating effectively as at 31st March 2026, based on the criteria for internal financial control over financial reporting established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI).

Place: Kolkata
Date: 18th May, 2026
UDIN: 26056060CYDTDZ6321

For RAY & RAY
Chartered Accountants
Firm Registration No. 301072E
Sd/-
Amitava Chowdhury
Partner
Membership No.: 056060

Balance Sheet as at 31st March 2026

(₹ in Lakhs)

Particulars	Notes	As at 31st March 2026	As at 31st March 2025
ASSETS			
Non-current assets			
Financial assets			
Investments	3	2,708.70	2,987.24
Total non-current assets		2,708.70	2,987.24
Current assets			
Financial assets			
Cash and cash equivalents	4	1.53	1.05
Bank balances other than cash and cash equivalents	4.1	143.69	149.24
Current tax assets(net)	5	0.95	0.96
Other Current Assets	6	0.13	0.03
Total current assets		146.30	151.28
Total assets		2,855.00	3,138.52
EQUITY AND LIABILITIES			
Equity			
Equity share capital	7	24.50	24.50
Other equity	8	2,164.28	2,420.68
Total equity		2,188.78	2,445.18
Liabilities			
Non current liabilities			
Financial liabilities			
Borrowings	9	211.87	196.17
Deferred tax liabilities (Net)	10	452.17	495.95
Total Non current liabilities		664.04	692.12
Current liabilities			
Financial liabilities			
Trade Payables	11		
(i) total outstanding dues of micro enterprises and small enterprises; and		-	-
(ii) total outstanding dues of creditors other than micro enterprises and small enterprises		0.80	1.13
Other financial liabilities	12	-	0.01
Other current liabilities	13	0.05	0.08
Provisions	14	1.33	
Total current liabilities		2.18	1.22
Total liabilities		666.22	693.34
Total equity and liabilities		2,855.00	3,138.52

The accompanying notes are an integral part of the financial statements.

As per our report of even date

For RAY & RAY

Chartered Accountants

Firm Registration No.301072E

For and on behalf of the Board of Directors of

Easy Fincorp Limited

Amitava Chowdhury

Partner

Membership No. 056060

Atul Lakhotia

Director

DIN: 00442901

Rajendra Dey

Director

DIN: 07011234

Sandeep Kumar Jhunjunwala

Chief Financial Officer

Asish Kumar Chaudhuri

Chief Executive Officer

Place: Kolkata

Date: 18th May 2026

Heena Dugar

Company Secretary

Statement of Profit and Loss for the year ended 31st March 2026 (₹ in Lakhs)

Particulars	Notes	For the year ended 31st March 2026	For the year ended 31st March 2025
Income			
Other income	15	9.56	9.66
Total income		9.56	9.66
Expenses			
Employee Benefits Expense	16	6.51	4.73
Finance costs	17	15.69	14.55
Other expenses	18	8.98	8.07
Total expenses		31.18	27.35
Loss before tax		(21.62)	(17.69)
Tax expense			
Current tax		-	-
Deferred tax		(3.95)	(3.66)
Earlier year tax		-	(3.27)
Total Tax expense		(3.95)	(6.93)
Loss for the year		(17.67)	(10.76)
Other Comprehensive Income			
Items that will not be reclassified to profit or loss			
Equity Instruments through Other Comprehensive Income		(278.56)	663.61
Income tax relating to items that will not be reclassified to profit or loss		39.83	102.61
Total Other Comprehensive Income for the year (net of tax)		(238.73)	766.22
Total comprehensive Income/(Loss) for the year		(256.40)	755.46
Basic & Diluted Earnings per equity share [in Rs.]	19	(7.21)	(4.39)

The accompanying notes are an integral part of the financial statements.

As per our report of even date

For RAY & RAY
Chartered Accountants
Firm Registration No.301072E

For and on behalf of the Board of Directors of
Easy Fincorp Limited

Amitava Chowdhury
Partner
Membership No. 056060

Atul Lakhotia
Director
DIN: 00442901

Rajendra Dey
Director
DIN: 07011234

Sandeep Kumar Jhunjhunwala
Chief Financial Officer

Asish Kumar Chaudhuri
Chief Executive Officer

Place: Kolkata
Date: 18th May 2026

Heena Dugar
Company Secretary

Statement of Cash Flows for the year ended 31st March 2026

(₹ in Lakhs)

Particulars	For the year ended 31st March 2026	For the year ended 31st March 2025
Cash flows from operating activities		
Profit/(Loss) before tax	(21.62)	(17.69)
Adjustments for:		
Interest income	(9.51)	(9.60)
Finance costs	15.69	14.53
Operating Profit before working capital changes	(15.44)	(12.76)
Changes in working capital		
Increase/(Decrease) in other financial liabilities	(0.01)	0.01
Increase/(Decrease) in Trade Payables	(0.33)	0.32
Increase/(Decrease) in other current liabilities	(0.03)	0.02
Increase/(Decrease) in Provisions	1.33	-
(Increase)/Decrease in other current assets	(0.10)	(0.03)
Cash generated from/(used in) operations	(14.58)	(12.44)
Taxes Paid (net of Refund) *	(0.00)	4.10
Net cash flows from/(used in) operating activities (A)	(14.58)	(8.34)
Cash flows from Investing activities		
Interest received	9.51	9.60
(Investment)/Maturity of Fixed Deposit	5.55	(0.98)
Net cash flows from/(used in) investing activities (B)	15.06	8.62
Cash flows from Financing activities		
Net cash flows from/(used in) financing activities (C)	-	-
Net increase in cash and cash equivalents (A+B+C)	0.48	0.28
Cash and cash equivalents at the beginning of the year	1.05	0.77
Cash and cash equivalents at the end of the year	1.53	1.05
Components of cash and cash equivalents		
Balances with Banks		
On current account	1.51	1.03
Cash on hand	0.02	0.02
Total cash and cash equivalents	1.53	1.05

* Amount is below rounding off norms adopted by the company.

The above Statement of Cash Flows has been prepared under the 'Indirect Method' as set out in Ind AS 7- 'Statement of Cash Flows'.

The accompanying notes are an integral part of the financial statements.

As per our report of even date

For RAY & RAY

Chartered Accountants

Firm Registration No.301072E

For and on behalf of the Board of Directors of

Easy Fincorp Limited

Amitava Chowdhury

Partner

Membership No. 056060

Atul Lakhotia

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DIN: 00442901

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Chief Financial Officer

Asish Kumar Chaudhuri

Chief Executive Officer

Place: Kolkata

Date: 18th May 2026

Heena Dugar

Company Secretary

Statement of Changes in Equity for the year ended 31st March 2026

(₹ in Lakhs)

(A) Equity share capital

Particulars	Nos	Amount
Balance as at 1 April, 2024	2,45,000	24.50
Add: Changes in equity share capital during the period	-	-
Balance as at the 31 March, 2025	2,45,000	24.50
Add: Changes in equity share capital during the period	-	-
Balance as at the 31 March, 2026	2,45,000	24.50

(B) Other equity

Particulars	Reserve & Surplus	Other Reserves		Total
	Retained earnings	Equity Component of Preference Share Capital	Equity Instrument through Other Comprehensive Income	
Balance as at 1 April, 2024	(359.09)	238.91	1,785.40	1,665.22
Profit/(Loss) for the year/Other Comprehensive Income(net of tax)	(10.76)	-	766.22	755.46
Balance as at 31 March, 2025	(369.85)	238.91	2,551.62	2,420.68
Profit/(Loss) for the year/Other Comprehensive Income(net of tax)	(17.67)	-	(238.73)	(256.40)
Balance as at 31 March, 2026	(387.52)	238.91	2,312.89	2,164.28

The accompanying notes are an integral part of the financial statements.

As per our report of even date
For RAY & RAY
Chartered Accountants
Firm Registration No.301072E

For and on behalf of the Board of Directors of
Easy Fincorp Limited

Amitava Chowdhury
Partner
Membership No. 056060

Atul Lakhotia
Director
DIN: 00442901

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Sandeep Kumar Jhunjhunwala
Chief Financial Officer

Asish Kumar Chaudhuri
Chief Executive Officer

Place: Kolkata
Date: 18th May 2026

Heena Dugar
Company Secretary

**Notes forming part of the Financial Statements as at and
for the year ended 31st March 2026**

1. Corporate Information

Easy Fincorp Ltd ("the Company") is a listed entity incorporated in India with its Registered Office situated at Duncan House, 31, Netaji Subhas Road, Kolkata - 700001. The equity shares of the company is listed on BSE Ltd. in India. The date of Incorporation of the Company is 06/08/1984. The Company has invested its surplus fund in Fixed deposits & securities. These financial statements have been approved by the Board of Directors in its Board Meeting held on 18/05/2026.

2. Material Accounting Policy Information

The Material accounting policies applied in the preparation of these Ind AS financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Basis of Preparation and Presentation of Financial Statements

(a) Statement of Compliance with Ind AS

These financial statements have been prepared in accordance with Indian Accounting Standards ("Ind AS") notified under Section 133 of the Companies Act, 2013 ("the Act") read together with the Companies (Indian Accounting Standards) Rules, 2015 (as amended). The presentation and grouping of individual items in the balance sheet, the statement of profit and loss and the statement of cash flow, as well as the statement of changes in equity, are based on the principle of materiality.

(b) Historical Cost Convention

These financial statements have been prepared in accordance with Indian Accounting Standard (Ind AS), under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values.

(c) Classification of Current and Non-Current

All assets and liabilities have been classified as current or non-current as per the Company's operating cycle and other criteria set out in the Schedule III to the Companies Act, 2013. Based on the nature of operation and the time between the rendering of supply & services and their realization in cash and cash equivalents, the Company has ascertained its operating cycle as twelve months for the purpose of current and noncurrent classification of assets and liabilities.

(d) Use of estimates

The preparation of the financial statements in conformity with IND AS requires management to make estimates, judgments and assumptions. These estimates, judgements and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

(e) Fair value measurements

Fair value hierarchy

Fair value of the financial instruments is classified in various fair value hierarchies based on the following three levels:

Level 1: Quoted prices (unadjusted) in active market for identical assets or liabilities.

Level 2: Inputs other than quoted price including within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

**Notes forming part of the Financial Statements as at and
for the year ended 31st March 2026**

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximize the use of observable market data and rely as little as possible on entity specific estimates. If significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

Level 3: Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

If one or more of the significant inputs is not based on observable market data, the fair value is determined using generally accepted pricing models based on a discounted cash flow analysis, with the most significant input being the discount rate that reflects the credit risk of counterparty. This is the case with listed instruments where market is not liquid and for unlisted instruments.

The management consider that the carrying amounts of financial assets (other than those measured at fair values) and liabilities recognized in the financial statements approximate their fair value as on March 31, 2026 and March 31, 2025.

There has been no change in the valuation methodology for Level 3 inputs during the year. There were no transfers between Level 1 and Level 2 during the year.

2.2 Borrowing costs

Borrowing cost includes interest, amortization of ancillary costs incurred in connection with the arrangement of borrowings and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Borrowing costs that are directly attributable to the acquisition or construction of qualifying assets are capitalised as part of the cost of such assets. All other borrowing costs are charged to the Statement of Profit and Loss for the period for which they are incurred.

2.3 Revenue Recognition

Revenue is recognised when the amount of revenue can be reliably measured and it is probable that future economic benefits will flow to the entity. Revenue is measured at the fair value of the consideration received or receivable excluding taxes or duties collected on behalf of the government.

The specific recognition criteria described below must also be met before revenue is recognised.

Other Income

Interest income is recognised on accrual basis as per effective interest rate method.

2.4 Short-term employee benefits:

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits. Benefits such as salaries, performance incentives and ex-gratia, etc., are recognised as an expense at the undiscounted amount in the Statement of Profit and Loss for the year in which the employee renders the related service.

Retirement benefit costs and termination benefits: As per terms of employment, leave salary and other retiral benefits are not payable to the employee of the Company.

2.5 Accounting for Taxes on Income

Current income tax

Current tax assets and liabilities are measured at the amount expected to be recovered or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the year end date. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

**Notes forming part of the Financial Statements as at and
for the year ended 31st March 2026**

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent it is probable that future taxable profit will be available. In case of unused tax losses and unused tax credits, deferred tax assets are recognised only if there is convincing evidence or the Company has sufficient taxable temporary differences against which the unused tax credit or unused tax losses can be utilised by the Company. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Deferred tax assets and liabilities are offset to the extent that they relate to taxes levied by the same tax authority and they are in the same taxable entity, or a Group of taxable entities where the tax losses of one entity are used to offset the taxable profits of another and there are legally enforceable rights to set off current tax assets and current tax liabilities within that jurisdiction.

Deferred tax asset arising from single transaction shall be recognised to the extent it is probable that taxable profit will be available against which the deductible temporary difference can be utilised and a deferred tax for all the deductible and taxable temporary differences associates with:

(i) right-of-use assets and lease liabilities and

(ii) decommissioning restoration and similar liabilities and the corresponding amounts recognised as part of cost of related assets.

2.6 Provisions, Contingent Liabilities and Contingent Assets, legal or constructive

Provisions are recognised when there is a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risk specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

Present obligations arising under onerous contracts are recognised and measured as provisions.

A disclosure for contingent liabilities is made when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made. When there is a possible obligation or a present obligation and the likelihood of outflow of resources is remote, no provision or disclosure for contingent liability is made.

Contingent Assets are not recognised but are disclosed when an inflow of economic benefits is probable.

2.7 Cash and cash equivalents

Cash and cash equivalents comprise cash at banks and on hand, which are subject to an insignificant risk of change in value.

**Notes forming part of the Financial Statements as at and
for the year ended 31st March 2026**

2.8 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(a) Financial assets

Classification

The Company classifies its financial assets in the following measurement categories:

- a) those to be measured subsequently at fair value (either through other comprehensive income (FVOCI), or through profit or loss (FVTPL)), and
- b) those measured at amortised cost.
- c) Equity Instruments through Other Comprehensive Income(OCI)

The classification depends on the Company's business model for managing the financial assets and the contractual terms of cash flows.

For assets measured at fair value, gains and losses is either recorded in the statement of profit and loss or other comprehensive income. For investments in debt instruments, this depends on the business model in which the investment is held. For investments in equity instruments, this depends on whether the Company has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income. The Company reclassifies the debt investments when and only when the business model for managing those assets changes.

Initial recognition and Measurement

At initial recognition, the Company measures a financial asset at its fair value through profit or loss and through OCI or at amortised cost(cost). Transaction costs of financial assets carried at fair value through profit or loss are expensed in the statement of profit and loss.

Subsequent measurement:

Measured at FVTOCI: A debt instrument is measured at the FVTOCI if both the following conditions are met:
- the objective of the business model is achieved by both collecting contractual cash flows and selling the financial assets; and

- the asset's contractual cash flows represent SPPI. Debt instruments meeting these criteria are measured initially at fair value plus transaction costs. They are subsequently measured at fair value with any gains or losses arising on remeasurement recognized in other comprehensive income, except for impairment gains or losses and foreign exchange gains or losses. Interest calculated using the effective interest method is recognized in the statement of profit and loss in investment income.

Measured at FVTPL: FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as FVTPL. In addition, the company may elect to designate a debt instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the statement of profit and loss.

Measured at Amortized Cost: A debt instrument is measured at the amortized cost if both the following conditions are met:

- the asset is held within a business model whose objective is achieved by collecting contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method.

**Notes forming part of the Financial Statements as at and
for the year ended 31st March 2026**

Measured at cost: Investment in Associate is measured at cost.

Equity Instruments measured at FVTOCI: All equity investments in scope of Ind AS – 109 are measured at fair value. Equity instruments which are, held for trading are classified as at FVTPL. For all other equity instruments, the company may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The company makes such election on an instrument by-instrument basis. The classification is made on initial recognition and is irrevocable. In case the company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to P&L, even on sale of investment.

Derecognition of financial assets

A financial asset is derecognised only when

- The Company has transferred the rights to receive cash flows from the financial asset or
- retains the contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients.

On derecognition of investments measured through OCI, cumulative gain/(loss) is transferred to retained earnings.

Fair value of Financial Instruments

In determining the fair value of financial instruments, the Company uses a variety of method and assumptions that are based on market conditions and risk existing at each reporting date. The methods used to determine fair value includes discounted cash flow analysis and available quoted market prices. All method of assessing fair value result in general approximation of fair value and such value may never actually be realised.

Impairment of financial assets

The Company assesses impairment based on expected credit loss (ECL) model to the following:

- ia) Financial assets at amortised cost
- ib) Financial assets measured at fair value through Other Comprehensive income

The company follows 'simplified approach' for recognition of impairment loss allowance. The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

Historical loss experience used to determine the impairment loss allowance on the portfolio of trade receivables. At every reporting date, the historical observed default rates are updated and changes in the forward looking estimates are analysed.

For recognition of impairment loss on financial assets and risk exposure, the company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

Write-off policy

The Company writes off financial assets, in whole or part, when it has exhausted all practical recovery efforts and has concluded there is no reasonable expectation of recovery.

(b) Financial liabilities

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

**Notes forming part of the Financial Statements as at and
for the year ended 31st March 2026**

Initial Recognition and Measurement:

All financial liabilities are recognized at fair value and in case of loans, net of directly attributable cost. Fees of recurring nature are directly recognised in Statement of Profit or Loss as finance cost.

Subsequent Measurement:

Financial liabilities are carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the balance sheet where there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

Borrowings

Borrowings are initially recognized at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost using the effective interest method. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the statement of profit and loss over the period of the borrowings using the effective interest method. Fees paid on loan facilities are recognised as transaction costs of the borrowings to the extent that it is probable that some or all of the facility will be drawn down. Borrowings are derecognised from the balance sheet when the obligation specified in the contract is discharged, cancelled or expired.

2.9 Earnings Per Share

Basic Earnings per share (EPS) amounts are calculated by dividing the profit for the year attributable to equity holders by the weighted average number of equity shares outstanding during the year. Diluted EPS amounts are calculated by dividing the profit attributable to equity holders adjusted for the effects of potential equity shares by the weighted average number of equity shares outstanding during the year plus the weighted average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares.

2.10 Impairment of non-financial assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher on an asset's fair value less costs of disposal and value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows which are largely independent of the cash flows from other assets or group of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

2.11 Critical estimates and judgements

The Company makes estimates and assumptions that affect the amounts recognised in the Standalone Ind AS financial statements, and the carrying amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

**Notes forming part of the Financial Statements as at and
for the year ended 31st March 2026**

Management also makes certain judgements, apart from those involving estimations, in the process of applying the accounting policies. Judgements that have most significant effect on the amount recognised in the Standalone Ind AS financial statements and estimates that can cause a significant adjustment to the carrying amount of assets and liabilities within the next financial year include the following;

Estimation of fair value of unlisted investment

The fair value of financial instrument that are not traded in an active market is determined using valuation techniques. The Company uses its judgement to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period and also for, details of key assumptions used and the impact of changes to these assumptions.

Current Tax

Current tax is measured on the basis of estimated taxable income for the current accounting period in accordance with the applicable tax rates and the provisions of the Income Tax Act, 1961.

Deferred Tax

The recognition of deferred tax assets is based upon whether it is more likely than not that sufficient and suitable taxable profits will be available in the future against which the reversal of temporary differences can be deducted. To determine the future taxable profits, reference is made to the latest available profit forecasts. Where the temporary differences are related to losses, relevant tax law is considered to determine the availability of the losses to offset against the future taxable profits. Recognition therefore involves judgement regarding the future financial performance of the Company.

Provisions and Contingencies

Provisions and contingencies are based on Management's best estimate of the liabilities based on the facts known at the balance sheet date.

2.12 Recent Pronouncements:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 1, 2025. These amendments aim to provide clearer guidance on assessing currency exchange ability and estimating exchange rates when currencies are not readily exchangeable. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

In August 2025, MCA notified the following amendments, which were applicable from April 1, 2025:

1. Ind AS 1, Presentation of Financial Statements - The amendment relates to classification of liabilities as current or non-current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company has no impact of these amendments in its classification criteria of current and non-current liabilities.

2. Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures- The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.

**Notes forming part of the Financial Statements as at and
for the year ended 31st March 2026**

3. Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate and applies retrospectively. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any impact in its financial statements.

2.13 Rounding off amounts

All the amounts disclosed in the Financial Statements and notes have been rounded off to the nearest lakhs (with two places of decimal) as per requirement of Schedule III, unless otherwise stated).

Notes forming part of the Financial Statements as at and for the year ended 31st March 2026

(₹ in Lakhs)					
	Face Value	As at 31st March 2026		As at 31st March 2025	
		Qty	Amount	Qty	Amount
3 Investments					
Investment in equity shares of Other Company, fully paid up (Unquoted, at fair value through other comprehensive income)					
Spotboy Tracom Private Limited	10	1,97,375	2,708.70	1,97,375	2,987.24
	(P.Y. 10)				
			<u>2,708.70</u>		<u>2,987.24</u>
Aggregate amount of unquoted investments			2,708.70		2,987.24
			<u>2,708.70</u>		<u>2,987.24</u>
			As at 31st March 2026	As at 31st March 2025	
4 Cash and cash equivalents					
Balances with banks			1.51	1.03	
On current account			0.02	0.02	
Cash on hand			<u>1.53</u>	<u>1.05</u>	
4.1 Bank balances other than cash and cash equivalents					
Fixed deposits with bank (including accrued interest on fixed deposits) (Original maturity more than 3 months but remaining maturity upto 12 months)			143.69	149.24	
			<u>143.69</u>	<u>149.24</u>	
5 Current tax assets(net)					
Advance tax Inclusive of TDS (Net of Provisions)			0.95	0.96	
			<u>0.95</u>	<u>0.96</u>	
6 Other Current Assets					
Advance for services			0.13	0.03	
			<u>0.13</u>	<u>0.03</u>	

Notes forming part of the Financial Statements as at and for the year ended 31st March 2026

(₹ in Lakhs)

	As at 31st March 2026	As at 31st March 2025
7 Equity share capital		
Authorised *		
5,00,000 (31st March 2025: 5,00,000) Equity Shares of Rs.10 each	50.00	50.00
	50.00	50.00
Issued, subscribed and paid up		
2,45,000 (31st March 2025: 2,45,000) Equity Shares of Rs.10 each	24.50	24.50
	24.50	24.50

*Authorised Capital of Rs 950.00 lakhs (31st March 2025: Rs. 950.00 lakhs) of Preference Shares of Rs 100 (31st March 2025 Rs 100) each is not considered above. Preference Shares issued have been considered as borrowings in accordance with the requirement of IND AS. Refer note 9 for details.

(a) Reconciliation of equity shares outstanding at the beginning and at the end of the year

	As at 31st March 2026		As at 31st March 2025	
	Number of shares	Amount	Number of shares	Amount
Outstanding at the beginning of the year	2,45,000	24.50	2,45,000	24.50
Add: Changes during the year	-	-	-	-
Outstanding at the end of the year	2,45,000	24.50	2,45,000	24.50

(b) Rights, preferences and restrictions attached to shares

The Company has only one class of equity shares having at par value of Rs. 10/- per share. Each shareholder is Entitled to one vote per share. The Company declares and pay dividend in Indian rupees. The dividend proposed by the Board of Directors is subject to approval of the shareholders in the ensuing Annual General Meeting.

In the event of liquidation the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(c) Details of Equity shares held by Equity shareholders holding more than 5% of the aggregate shares in the Company

Name of the Equity shareholder	As at 31st March 2026		As at 31st March 2025	
	Number of shares	% of holding in the class	Number of shares	% of holding in the class
Rainbow Investments Limited-Holding Company	1,56,697	63.96%	1,56,697	63.96%
Vikasa India EIF I Fund	14,995	6.12%	14,995	6.12%

(d) Details of shareholding of promoters

Name of the Equity shareholder	As at 31st March 2026		As at 31st March 2025	
	Number of shares	% of holding in the class	Number of shares	% of holding in the class
Rainbow Investments Limited-Holding Company	1,56,697	63.96%	1,56,697	63.96%

	As at 31st March 2026	As at 31st March 2025
Percentage changed in the Promoter's shareholdings during the year & Previous financial year		

Notes forming part of the Financial Statements as at and for the year ended 31st March 2026

(₹ in Lakhs)

- (e) There are no shares reserved for issue under options and contracts/commitments for the sale of shares/disinvestments.
(f) For the period of five years immediately preceding the date as at which the Balance Sheet is prepared, the Company has not allotted any shares without payment being received.
(g) There are no securities which are convertible into Equity/Preference shares.
(h) There are no calls which are being unpaid.
(I) There are no forfeited shares.

	As at 31st March 2026	As at 31st March 2025
8 Other equity		
(A) Retained Earnings		
At the beginning of the year	(369.85)	(359.09)
Add: Profit/(Loss) for the year	(17.67)	(10.76)
At the end of the year	(387.52)	(369.85)
(B) Equity Component of Preference Share Capital		
At the beginning of the year	238.91	238.91
Add: Changes during the year	-	-
At the end of the year	238.91	238.91
(C) Equity Instruments through Other Comprehensive Income		
At the beginning of the year	2,551.62	1,785.40
Add: Other Comprehensive Income/(loss) for the year	(238.73)	766.22
At the end of the year	2,312.89	2,551.62
	2,164.28	2,420.68

Description of nature and purpose of each reserve

Retained Earnings

Accumulated balance of profit/(loss) transferred from the statement of profit and loss. Includes transition adjustment in retained earnings.

Equity Component of Preference Shares Capital:

This reserve is created on fair valuation of preference share capital as per Ind AS requirement.

Equity Instrument through Other Comprehensive Income(OCI)

Other Comprehensive Income(OCI) represents Cumulative Fair Value Gain/(Loss) net of taxes on Investments measured at Fair value through Other Comprehensive Income(FVOCI).

Non Current Financial Liability

- 9 Borrowings**
(Unsecured, at amortised cost)
Liability component of unquoted redeemable preference shares

211.87	196.17
211.87	196.17

All the above borrowings are held in India

Authorised Preference Share Capital (9,50,000 number of preference shares of Rs. 100 each)

950.00	950.00
950.00	950.00

Notes forming part of the Financial Statements as at and for the year ended 31st March 2026

(₹ in Lakhs)

Terms /Rights attached to Preference Share holders

The Company has issued only one class of preference share having par value of Rs. 100/-each. The Preference shareholders are entitled to dividend @ 1% p.a. The Company declares and pay dividend in Indian rupees. The dividend proposed by the Directors is subject to the approval of the Shareholders in the Annual General meeting. The entitlement of Dividend to the Preference shareholders are non-cumulative. Each holder of preference shares is entitled to one vote per share only on resolutions placed before the Company which directly effect the rights attached to the preference shares. The Preference Shares are redeemable with in 20 years from the date of allotment i.e. 25th October, 2016.

(a) Reconciliation of preference shares outstanding at the beginning and at the end of the year:

	As at 31st March 2026		As at 31st March 2025	
	Number of shares	Amount	Number of shares	Amount
Outstanding at the beginning of the year	4,75,000	475.00	4,75,000	475.00
Add: Changes during the year	-	-	-	-
Outstanding at the end of the year	4,75,000	475.00	4,75,000	475.00

(b) Details of Preference shares held by Preference shareholders holding more than 5% of the aggregate shares in the Company

Name of the Preference shareholder	As at 31st March 2026		As at 31st March 2025	
	Number of shares	% of holding in the class	Number of shares	% of holding in the class
Stel Holdings Limited	4,75,000	100.00	4,75,000	100.00

10 Deferred Tax Liabilities (net)

(a) Deferred Tax Liabilities

	As at 31st March 2026	As at 31st March 2025
Fair valuation of Redeemable Preference Shares through Profit & Loss	66.23	70.18
Fair valuation of Investments through Other Comprehensive Income	385.94	425.77
	452.17	495.95
Net Deferred Tax Liabilities (i-ii)	452.17	495.95
Charge/(Credit) to Profit and Loss	(3.95)	(3.66)
Charge/(Credit) to Other Comprehensive Income	(39.83)	(102.61)

(b) Tax expense

	For the year ended 31st March 2026	For the year ended 31st March 2025
Income tax recognised in profit and loss	-	(3.27)
Current tax expense (Including earlier tax)	(3.95)	(3.66)
Deferred tax expense	(3.95)	(6.93)
Total Income tax expense	(3.95)	(6.93)

(c) Reconciliation of estimated Income tax expense at Indian statutory Income tax rate to income tax expense reported in statement of profit and loss

Loss before income tax	(21.62)	(17.69)
Enacted Income tax rate	25.17%	25.17%
Current tax provision on Profit before income tax at enacted income tax rate in India	(5.44)	(4.45)
Adjustment for:		
Others*	1.49	(2.48)
Net Tax Liability	(3.95)	(6.93)

*Others includes certain expenses not allowable under income tax act and adjustment for earlier taxes. The Company has not created deferred tax asset on Brought forward losses of Rs. 28.77 lakhs (31.03.2025 Rs. 29.42 lakhs)

Notes forming part of the Financial Statements as at and for the year ended 31st March 2026

11 Trade Payables

(₹ in Lakhs)

For Services

(a) total outstanding dues of micro enterprises and small enterprises; and

(b) total outstanding dues of creditors other than micro enterprises and small enterprises

-	-
0.80	1.13
0.80	1.13

11.1 Trade Payables Ageing Schedule

Particulars	Outstanding for following periods from due date of payment					Total as at 31st March 2026
	Unbilled	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Others	0.79	0.01	-	-	-	0.80

Particulars	Outstanding for following periods from due date of payment					Total as at 31st March 2025
	Unbilled	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Others	0.77	0.36	-	-	-	1.13

12 Other financial liabilities

At amortised cost

Liabilities for expenses

-	0.01
-	0.01

13 Other current liabilities

Statutory Dues

0.05	0.08
0.05	0.08

14 Provisions

Provision for Fine on Late filings

1.33	-
1.33	-

Notes forming part of the Financial Statements as at and for the year ended 31st March 2026

(₹ in Lakhs)

	For the year ended 31st March 2026	For the year ended 31st March 2025
15 Other Income		
Interest Income on fixed deposits	9.51	9.60
Interest Income on Income Tax refund	0.05	0.06
	9.56	9.66
16 Employee Benefits Expense		
Salary	6.51	4.73
	6.51	4.73
17 Finance costs		
Interest expenses on preference share financial liability	15.69	14.53
Other Interest Expense *	0.00	0.02
	15.69	14.55
* Amount is below rounding off norms adopted by the company.		
18 Other expenses		
Advertisement	0.34	0.68
Listing Fees	3.25	3.25
Legal and Professional Fees	1.59	1.59
Payments to the Auditor (Refer Note 18.1 below)	0.80	0.80
Fine on Late filings	1.13	-
Miscellaneous expenses	1.87	1.75
	8.98	8.07
18.1 Break-up of Payments to the Auditor:		
Statutory audit	0.40	0.40
Other Services	0.40	0.40
	0.80	0.80

Notes forming part of the Financial Statements as at and for the year ended 31st March 2026

(₹ in Lakhs)

19 Earnings per share as per Ind AS 33

The earnings and weighted average number of ordinary shares used in the calculation of basic and diluted earnings per share are as follows:

	31st March 2026	31st March 2025
Net profit/(Loss) after tax as per Statement of Profit & Loss attributable to equity shareholders	(17.67)	(10.76)
Weighted average no. of equity shares	2,45,000	2,45,000
Face value of Rs.	10	10
Basic and diluted Earning per equity share (EPS) [in Rs.]	(7.21)	(4.39)

Note: The Company does not have any outstanding equity instruments which are dilutive.

20 Disclosure pursuant to Indian Accounting Standard 24 - "Related Party Disclosures"

A. Names of related parties and description of relationship as identified by the Company:

(i)	Particulars	Relationship	Place of incorporation	% of ownership 31st March 2026	% of ownership 31st March 2025
	Rainbow Investments Limited-Holding Company	Holding Company	India	63.96%	63.96%
(ii)	Key Management Personnel	Relationship			
	Atul Lakhotia	Director			
	Rajendra Dey	Director			
	Bhawna Agarwal	Director (Appointed w.e.f 5th August 2025)			
	Jostna Shrestha	Director (Resigned w.e.f 5th August 2025)			
	Akhilanand Joshi	Director (Resigned w.e.f 31st August 2024)			
	Raj Karan Daga	Director (Appointed w.e.f 30th August 2024)			
	Rama Chandra Kurup	Independent Director			
	Kedarisetty Naga Mahesh Kumar	Independent Director (Resigned w.e.f 15th May 2024)			
	Tarun Goyal	Independent Director (Appointed w.e.f 22nd May 2024)			
	Asish Kumar Chaudhuri	Chief Executive Officer			
	Subir Das	Chief Financial Officer (Resigned w.e.f 31st December 2024)			
	Sandeep Kumar Jhunjunwala	Chief Financial Officer (Appointed w.e.f 17th March 2025)			
	Giriraj Ratan Kothari	Company Secretary (Resigned w.e.f 31st July 2024)			
	Heena Dugar	Company Secretary (Appointed w.e.f 24th October 2024)			

20.1 Details of transactions with related party in the ordinary course of business during the year:

a)	Particulars	31st March 2026	31st March 2025
	Remuneration to Key Management Personnel		
	Short Term Employee Benefits	6.51	4.73
	Reimbursement to Key Management Personnel		
	Reimbursement of Expenses	0.07	0.10

b) There is no outstanding balance in the current year as well as in the previous year except Investments and Share Capital which have been disclosed in the respective schedule.

c) Terms and conditions of transactions with related parties

The transactions with related parties are made on terms equivalent to those that prevail in arm's length transactions.

Notes forming part of the Financial Statements as at and for the year ended 31st March 2026

(₹ in Lakhs)

21 Financial Instrument and Related Disclosures.

A. The carrying value and fair value of financial instruments by categories are as follows:

	As at 31st March 2026	As at 31st March 2025
Financial assets at measured at Fair value through Other Comprehensive Income		
Investments	2,708.70	2,987.24
Financial assets at measured at amortised cost		
Cash and cash equivalents	1.53	1.05
Bank balances other than cash and cash equivalents	143.69	149.24
	2,853.92	3,137.53
Financial Liabilities measured at amortised cost		
Borrowings (Liability component of Preference Share Capital)	211.87	196.17
Trade Payables	0.80	1.13
Other financial liabilities	-	0.01
	212.67	197.31

A.1 The management assessed that the fair values of cash and cash equivalents (including other bank balances), Other financial assets, trade payables and other financial liabilities approximates their carrying amounts largely due to the short-term maturities of these instruments.

A.2 There is no transfer between Level 1 and Level 2 fair value measurement and no transfer into and out of Level 3 fair value measurements.

B. Fair value hierarchy

The following table presents fair value hierarchy of assets and liabilities measured at fair value on a recurring basis:

Particulars	Level 1	Level 2	Level 3
Assets at fair value as at 31st March, 2026			
Equity shares	-	-	2,708.70
			2,708.70
Assets at fair value as at 31st March, 2025			
Equity shares	-	-	2,987.24
	-	-	2,987.24

Fair value of the financial instruments is classified in various fair value hierarchies based on the following three levels:

Level 1: Quoted prices (unadjusted) in active market for identical assets or liabilities.

Level 2: Inputs other than quoted price including within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximize the use of observable market data and rely as little as possible on entity specific estimates. If significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

Level 3: Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

**Notes forming part of the Financial Statements as at and for the year
ended 31st March 2026**

(₹ in Lakhs)

If one or more of the significant inputs is not based on observable market data, the fair value is determined using generally accepted pricing models based on a discounted cash flow analysis, with the most significant input being the discount rate that reflects the credit risk of counterparty. This is the case with listed instruments where market is not liquid and for unlisted instruments.

The management consider that the carrying amounts of financial assets (other than those measured at fair values) and liabilities recognized in the financial statements approximate their fair value as on March 31, 2026 and March 31, 2025.

There has been no change in the valuation methodology for Level 3 inputs during the year. There were no transfers between Level 1 and Level 2 during the year.

C. Financial risk management objectives and policies

The Company's activities expose it to a variety of financial risks, including market risk, credit risk and liquidity risk. The Company continues to focus on a system-based approach to business risk management. The Company's financial risk management process seeks to enable the early identification, evaluation and effective management of key risks facing the business. Backed by strong internal control systems, the current Risk Management System rests on policies and procedures issued by appropriate authorities; process of regular reviews / audits to set appropriate risk limits and controls; monitoring of such risks and compliance confirmation for the same.

(i) Market risk

Market risk is the risk that the fair value of future cash flow of financial instruments may fluctuate because of changes in market conditions. Market risk broadly comprises three types of risks namely currency risk, interest rate risk and price risk (for commodities). The above risks may affect the Company's income and expenses and / or value of its investments. The Company's exposure to and management of these risks are explained below-

(a) Interest rate risk

There is no floating rate borrowing availed by the Company during the year as well as in previous year, hence no interest rate risk arise relating to financial liabilities.

(b) Foreign currency risk

Foreign currency risk is the risk that the fair value of future cash flows of an exposure will fluctuate due to changes in foreign exchange rates. Currently the Company does not have any foreign currency exposure.

(c) Price Risk:

Price risk is the risk of changes in price due to market condition. The Company does not have any financial asset which have price risk.

(ii) Credit risk

Credit risk is the risk of financial loss arising from counter-party failure to repay or service debt according to the contractual terms or obligations. Credit risk encompasses both the direct risk of default and the risk of deterioration of credit worthiness as well as concentration risks.

Financial instruments that are subject to credit risk and concentration thereof principally consist of Interest receivables, loans receivables, investments in preference share and other financial assets. None of the financial instruments of the Company result in material concentration of credit risk.

Notes forming part of the Financial Statements as at and for the year ended 31st March 2026

(₹ in Lakhs)

(iii) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company's principal sources of liquidity are cash and cash equivalents, the cash flow that is generated from operations and proceeds of maturing financial assets. The Company manages its liquidity risk by ensuring, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due. Accordingly, no liquidity risk is perceived.

The table below summarizes the maturity profile of the Company's financial liabilities:

	Less than 1 year	1 to 5 years	More than 5 years	Total
As at 31 March 2026				
Borrowings	-	-	211.87	211.87
Trade Payables	0.80	-	-	0.80
Other financial liability	-	-	-	-
	0.80	-	211.87	212.67
As at 31 March 2025				
Borrowings	-	-	196.17	196.17
Trade Payables	1.13	-	-	1.13
Other financial liability	0.01	-	-	0.01
	1.14	-	196.17	197.31

(iv) Capital management

For the purpose of the Company's capital management, capital includes issued equity capital, reserves and debt includes borrowings. The primary objective of the Company's capital management is to maximize the shareholder value and to ensure the Company's ability to continue as a going concern.

The following table summarises the capital of the Company:

Particulars	As at 31st March 2026	As at 31st March 2025
Borrowings	-	-
Less: Cash and cash equivalents	1.53	1.05
Net debt	-	-
Equity	2,188.78	2,445.18
Total Capital (Equity+ Net Debt)	2,188.78	2,445.18
Debt-Equity Ratio	Not applicable	

The Company's management reviews the capital structure of the Company on a need basis when planning any expansions and growth strategies. The Preference share capital has been classified as Borrowing in the financial statement which has not been taken as part of debt above.

**Notes forming part of the Financial Statements as at and for the year
ended 31st March 2026**

Note No

22 Analytical Ratios

(₹ in Lakhs)

Ratio	Numerator	Denominator	31st March 2026	31st March 2025	% Variance	Reason for Variance
Current ratio	Current Assets	Current Liabilities	67.11	123.66	-45.73%	Decrease in the ratio is due to Provision created during the year
Debt Equity Ratio*	Long term debts	Total Equity	Not applicable			
Debt Service Coverage ratio*	Earnings before interest, taxes, Depreciation and amortisation	Finance cost	Not applicable			
Return on Equity Ratio	Loss After Tax	Average Shareholders Equity	-72.12%	-43.92%	64.22%	Due to increase in expenses during the year
Inventory Turnover ratio	Not Applicable					
Trade receivable turnover ratio	Not Applicable					
Trade payables turnover ratio	Other Expenses	Average Trade Payables	9.29	8.31	11.72%	
Net Capital Turnover ratios	Total Income	Average working Capital	0.06	0.06	Nil	
Net Profit ratio	Loss After Tax	Total Income	-184.92%	-111.38%	66.02%	Due to increase in the total expenses in the current financial year
Return on Capital Employed	Earnings before interest and taxes	Average Capital Employed	-24.21%	-12.80%	89.12%	Due to increase in the total expenses in the current financial year
Return on Investments	Regular Income from Investments	Average Investments	0.00%	0.00%	Nil	

*The Preference share capital and notional interest on liability component of preference share capital has been classified as Borrowing and interest expense in the financial statement which has not been taken as part of above.

**Notes forming part of the Financial Statements as at and for the year
ended 31st March 2026**

23 Contingent Liabilities and Commitments

The Company has received a communication from BSE Limited dated 23rd April, 2026 regarding the imposition of fines for alleged non-compliances under Regulations 29, 31, 33 and 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, pertaining to historical periods covering the quarters from December 2014 to November 2020. Considering the same, the Company has undertaken a detailed review of its records for the relevant timeframe to ascertain the extent of actual non-compliance, and applied for waiver of some of them on 27th April, 2026. Contingent Liability in respect of the above matter is Rs. 4.22 Lakhs. (Previous year: Nil)

24 Segment Reporting:

The Company is engaged in single business segment & is operating within single geographical area in India.

25 The Company is not having any dues (including interest) to Micro, Small and Medium Enterprises as on the reporting date.

26 As per terms of employment, leave salary and other retiral benefits are not payable to the employees of the Company, accordingly no disclosure is required under Indian Accounting Standard 19 on "Employees Benefits".

27 The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

28 The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.

29 The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

30 The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

- (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
- (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

31 The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

- (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
- (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

32 The Company has no such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

33 The Government of India has consolidated 29 labour laws into four comprehensive Labour Codes covering wages, social security, industrial relations and occupational safety w.e.f. 21st November, 2025, while the supporting rules are yet to be notified. The Company has estimated that there will be no impact in the financial results for the quarter and year ended on 31st March, 2026 as per applicability specified in the Act/Code. The Company continues to monitor developments relating to the implementation of the Labour Codes and will review and revise the estimates as and when further clarifications and Rules are notified.

**Notes forming part of the Financial Statements as at and for the year
ended 31st March 2026**

- 34** The Company does not have any transactions with companies struck off by the Registrar of Companies.
- 35** The Company does not have any subsidiary or associate, therefore clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017 is not applicable to the Company.
- 36** Previous year figures have been reclassified/regrouped wherever necessary.

For RAY & RAY
Chartered Accountants
Firm Registration No.301072E

**For and on behalf of the Board of Directors of
Easy Fincorp Limited**

Amitava Chowdhury
Partner
Membership No. 056060

Atul Lakhotia
Director
DIN: 00442901

Rajendra Dey
Director
DIN: 07011234

Sandeep Kumar Jhunhunwala
Chief Financial Officer

Asish Kumar Chaudhuri
Chief Executive Officer

Place: Kolkata
Date: 18th May 2026

Heena Dugar
Company Secretary



EASY FINCORP LIMITED

CIN: L65920WB1984PLC262226

Red.Office: 31, Netaji Subhas Road, Kolkata- 700001

(033) 2230 8515; rpsg.secretarial@rpsg.in; www.easyfincorp.com